

1971

2011



NIAGARA REGIONAL POLICE SERVICE

2011 ANNUAL REPORT

*NRPS Senior Officers*



Credit: Image courtesy of D. Todd McKinnon Photography



## 2011 Anniversary Edition

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*Officers from various cities and townships throughout Niagara being sworn in as Niagara Regional Police Force Officers.*

St. Catharines Standard  
Courtesy of the St. Catharines Museum



# Message from the Chief of Police



Niagara Regional Police Service's first Chief Constable, Chief Albert E. Shennan (centre) and his Executive Team

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In 2011 the Niagara Regional Police Service celebrated its 40<sup>th</sup> Anniversary as Ontario's oldest regional police service. The anniversary was officially celebrated on February 26<sup>th</sup> 2011 with family and friends, old and new acquaintances and currently serving and retired members at the Lincoln and Welland Regiment Armoury. Throughout the year various barbecues and fundraisers for charity were enjoyed by our police family.

The year concluded with a very successful traffic enforcement and education program resulting in a significant reduction in fatal and serious injury collisions across the Region. This is the second year in a row that we have seen a reduction to these catastrophic incidents.

Working with our partner police services Niagara was involved in several high profile guns and gangs initiatives, including multiple arrests of persons involved in a large scale international drug trafficking ring with ties to Columbia and Europe. Niagara continues dismantle marijuana grow operations across the Region with the assistance of partner stakeholders.

The Service worked closely with the Region of Niagara finalizing the Service's long term accommodation strategy. This joint effort will ensure that future policing needs will be met over the next several decades. In 2012 the Service will be hiring both architectural firms and contractors to finalize the pre-construction phase. The new facilities will be eco-friendly but will be modest in design to ensure that our functional needs are met.

The Service saw the retirements of many officers over the year. As Chief of Police I am proud of each of their accomplishments over the course of their careers. As we saw these members leave the Service, we are proud to say that the Service underwent an aggressive and successful recruitment drive to hire the brightest and best to replace the legacies left behind by our retiring officers.

On behalf of the Service, I would like to thank the outgoing Chair of the Police Service's Board Mr. Larry Iggulden for his continued support of the Niagara Regional Police Service. Chair Iggulden worked tirelessly to ensure that the residents and visitors of Niagara would continue to have adequate and effective police services.



Wendy E. Southall  
Chief of Police



Joe Matthews  
Deputy Chief of Police



Carl Scott  
A/Deputy Chief of Police



Robert Wright  
Superintendent  
Executive Services



Geoffrey Skaffield  
Superintendent  
Eastern Region



Clifford Sexton  
Superintendent  
Emergency & Investigative Support



Bryan McCulloch  
Superintendent  
Central Region



Dan D'Amico  
A/Superintendent  
Western Region



Monika George  
Director of Business Services



Akram Askoul  
Director of Information &  
Communication Technology

# Regional Municipality of Niagara Police Services Board

The first meeting of the Niagara Regional Board of Commissioners of Police took place on November 18, 1969 in Fonthill, Ontario. The original Board was comprised of three provincial appointees and two elected officials. The first order of business was the election of the Honourable Justice Donald H. Scott as Chairman. The remaining members were Mr. Bev P. Davies, Mr. Gordon J. Taylor, Mr. William Greaves and Mr. Ivan Buchanan.



Over the next several months the Board of Commissioners of Police spent a considerable amount of time discussing the amalgamation of the local area police services including the location of the divisional headquarters, divisional boundaries, detachments and detachment boundaries. The Board selected three officers from the twelve area police forces to help them organize the new Regional Force. Chosen were St. Catharines Deputy Chief James Gayder, Niagara Falls Deputy Chief Donald Harris, and Welland Deputy Chief Martin "Bud" Walsh.

The Board made decisions ranging from executive appointments, to the structure of the police service. The other important item of business was to open the applications for the position of the first Chief of Police for the Niagara Regional Police Service and on January 1, 1971, Chief Constable Albert E. Shennan of the St. Catharines Police Force was officially sworn-in as the first Regional Chief of Police.

The intervening 40 years have seen a significant evolution in the role of the Board. The Board sets out a strategic vision and general priorities for the effective management of the police service. As the governing body and employer for the members of the police service, the Board plays an important role in providing civilian leadership for the Niagara Regional Police Service. It is a key link between the police, the community and various government bodies.

An important milestone in the Board's development occurred in 1991, with a major overhaul of the legislation setting out the delivery of police services in Ontario. At the same time, the Board expanded from five to seven members. The new *Police Services Act* changed the name of the governing authorities to Police Services Boards, and set out specific duties and responsibilities. Today, the Board's authority is detailed in Section 31 of the amended Act, which reads: "A board is responsible for the provision of adequate and effective police service in the municipality." Key tasks include hiring the Chief of Police, Deputy Chief of Police, establishing the long-term direction of the police service, collective bargaining, and determining the annual budget.

However, the true history of the Board is reflected in the accomplishments of its various Boards and members. The foundation was laid by the first Board and is the base on which the entire police service has been built. The Board has constantly provided leadership, not just locally but also at the provincial and federal level. The Board recognizes it is building on the work of its predecessors and it is enthusiastic about ongoing activities and plans, and, in this anniversary year, is confident of the future.

The current Board has seven members, three appointed provincially, three Regional politicians and one private citizen appointed by Regional Council. Regional appointees are Regional Chair Gary Burroughs, and Regional Councillors Vance Badawey and Board Chair Henry D'Angela. The private citizen appointment made by Regional Council is Mr. Todd Shoalts, the Board's Vice-Chair. Its provincial appointees are Mr. Bob Marshall and Mr. Vaughn Stewart and there is one vacant provincial appointment to be named by the Lieutenant Governor of Ontario. The Board has a staff of two - Ms. Deb Morton is the Board's Executive Director and Mrs. Dawn Cichocki is the Board's Executive Assistant.



Deb Morton  
Executive Director



Henry D'Angela  
Chair



Todd Shoalts  
Vice Chair



Vance Badawey  
Member



Gary Burroughs  
Member



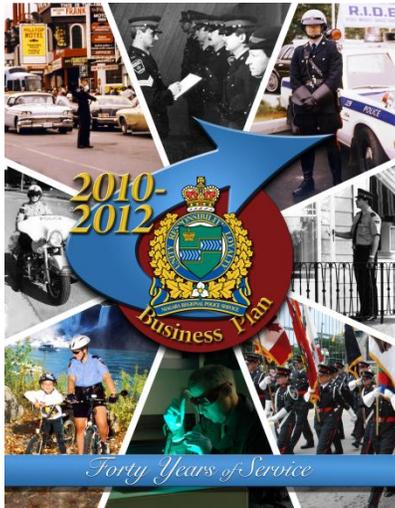
Bob Marshall  
Member



Vaughn Stewart  
Member



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### 2010-2012 Business Plan

2011 saw the successful completion of Year-Two of the 2010-2012 Business Plan. The Service was able to meet most of its goals, objectives and the performance metrics associated with each objective in year two. The Plan has 5 stated goals:

1. Optimize Public Safety through Community Mobilization and Engagement
2. Improve Responsiveness to Victims, Youth, Vulnerable and At-Risk Persons
3. Advance Human Resource Development
4. Improve Business Continuity Practices
5. Continuous Quality and Technology Improvements

Goal one highlights include a third straight year of seeing our Traffic Management and Enforcement Plan yield positive results in 2011. For the second straight year we saw fewer fatalities than the previous year. Other district enforcement and responsiveness to community concerns also provided greater police visibility and presence in each of our six large districts in the Region.

2011 also marked a year of program reviews. A Frontline Workload Analysis was conducted, in addition to a Detective Review Study. One significant project which will result in impact on our organizational design was a review of our community services delivery model. As a result, in Q1 of 2012 the Community Services Unit will be transformed so that it will more closely align with the Ministry's and OACPs Mobilization and Engagement Model of Community Policing. In addition, in 2011 another staff study was conducted to review our position with respect to community engagement and social media technologies. In Q1 of 2011 a new Unit will be developed to centralize community policing and engagement. Currently the Service has posted a Sergeant's position to oversee this new unit called "Corporate Communications and Community Engagement Unit", with a Constable Position to follow and to oversee Social Media.

Meeting the objectives associated with Goal Two of the Business Plan was challenging and simultaneously rewarding. Subject matter officers in our Victim Services areas continued to engage our community stakeholders by having meetings to discuss mutual interest and ways to improve relations. 2011 also saw the expansion of our School Resource Officer program after the successful conclusion of our Year-One Pilot in 2010.

Also in 2011, TALK (Teams of Adults Listening to Kids) a collaborative project involving Niagara Regional Police, the District School Board of Niagara, the Niagara Catholic District School Board, Conseil Scolaire District Catholique du Centre-Sud, Conseil Scolaire Viamonde, Pathstone Mental Health, Niagara Region Public Health, the RAFT, the FORT and Niagara Pride Support Services (Rainbow Youth Niagara) was implemented. TALK's primary focus is bringing adults and community organizations together to listen to, and support youth in their ideas to address issues of victimization, including bullying, dating violence,



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homo/transphobia, and racism and also promotes an understanding of mental health and substance use issues among young people.

Goal Three saw improved processes for streamlining our recruiting process and expanding our desire to become more attractive to diverse communities. In 2011 the unit expanded the community partners and provided presentations at multicultural centres as well as private colleges and local Universities on a regular basis. This was an attempt to recruit people from diverse communities as per our business plan. The Niagara Regional Police Service was also an instrumental partner in the first ever joint service Women in Policing symposium. This was a daylong event that provided information for potential female applicants as well as a question and answer period and an opportunity to practice the physical component pre applicant testing. Other services involved were Peel, OPP, RCMP, Hamilton and us. The success of this event has provided the foundation for the event to be held annually. 2011 also saw the completion of the Human Resources Unit's task of re-writing every civilian job description. This was a large undertaking and was met with success. The Service also saw a large scale effort to improve employee wellness through a series of exercise, nutrition and lifestyle workshops. These workshops were attended by sworn and civilian members.

Goal Four saw improved business continuity practices designed to improve communication and information accessibility. In 2011 the Service established the need to address information flow and communication practices. Internally, the Service is beginning to build up the web content on IRIS for greater corporate communication. In time IRIS will become a one stop information centre for members.

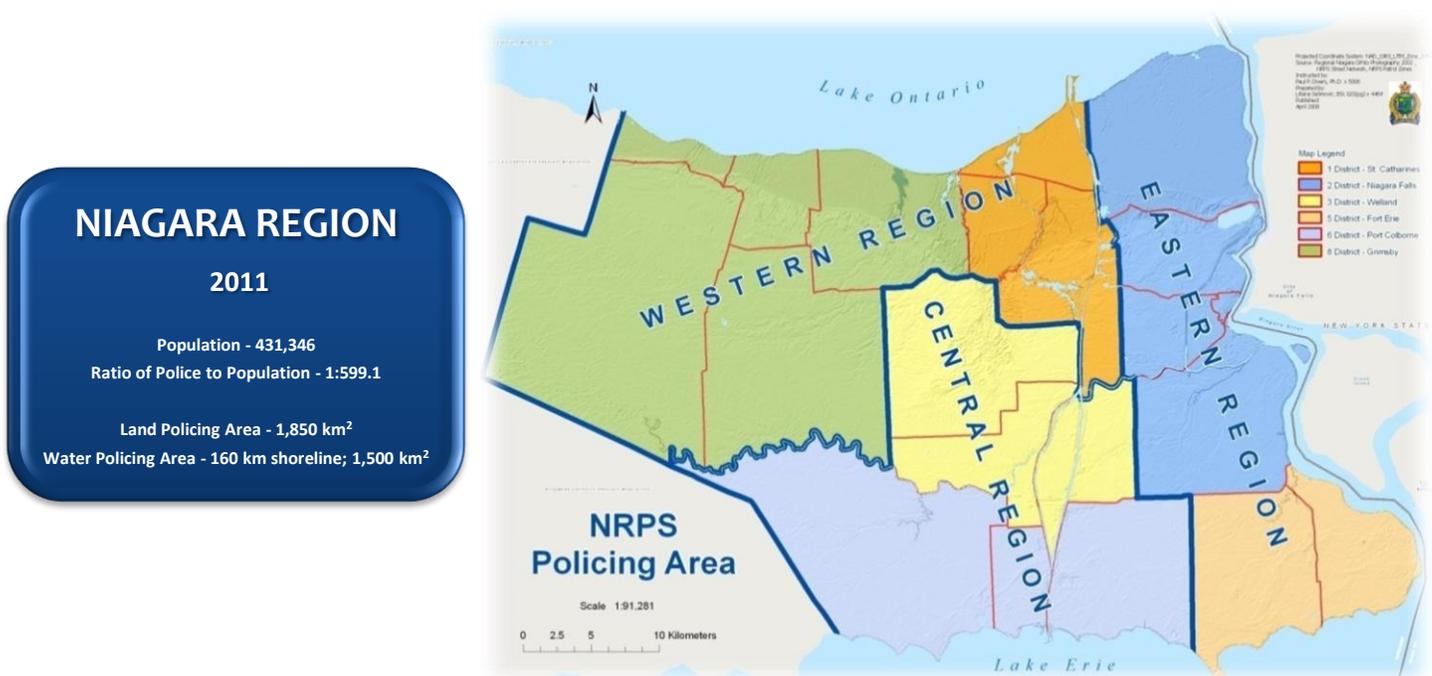
The Service has also experienced efficiencies of utilizing on-line learning. In order to effectively deliver e-learning courses, the Service launched a web portal with CPKN in Q-4 2011-Q1 2012. The portal provides Niagara Regional Police Service members with easy access to OPVTA (Ontario Police Video Training Alliance) materials, approved CPKN courses, NRP produced videos and e-learning courses. The portal provides a central location for the various training programs to be accessed. More importantly, the portal utilizes CPKN's learning management system (LMS) which tracks a member's completion of training programs.

Finally, Goal Five of the Plan in 2011 addressed continuous quality improvement. Initially beginning in Year-One of the Plan, the Service worked toward implementing an information management strategy through the integration of SharePoint and Enterprise Content Management (ECM) Technologies. IRIS was officially launched on February 28, 2011. However due to technical issues and vendor certification of the tool linking OpenText-LiveLink and SharePoint 2010, the true integration between these systems was not enabled until Q4 2011. Most of the information targeted to reside in LiveLink has been duplicated in SharePoint which is working well and providing an interim remedy to the technical Integration issues with LiveLink and SharePoint. In Q2 2012 duplication will be removed in order to take full advantage of the true integration. The end result will allow us to allow our patrol officers to have full access to IRIS, e-mail capability, crime reports, intelligence reports, etc. on their mobile work stations.

# Niagara Region

*Building Community. Building Lives.*

Niagara covers 1,850 square kilometers (715 square miles), consisting of 12 unique and distinct local municipalities is one of the largest geographical areas policed by municipal police services in Ontario. Varying from the larger populated cities of St. Catharines and Niagara Falls with their urban intensive features, compared to those with a more rural setting, such as Wainfleet and West Lincoln. According to the latest Census data, Niagara's had 431,346 residents in 2011 (Census Canada, 2011).



Community Policing in Niagara is divided into three distinct patrol regions. The **Western Region** includes District 1, providing service to St. Catharines and Thorold with patrol zones 110, 120 and 130. District 8, providing service to Grimsby, Lincoln and West Lincoln with patrol zones 810, 820, 830, 840 and 850. The **Eastern Region** includes District 2, providing service to Niagara Falls and Niagara-on-the-Lake with patrol zones 210, 220, 230, 240 and 250. District 5, providing service to Fort Erie includes patrol zones 510 and 520. The **Central Region** includes District 3, providing service to Welland and Pelham with patrol zones 310, 320 and 330. District 6, providing service to Port Colborne and Wainfleet with patrol zones 610, 620 and 630.



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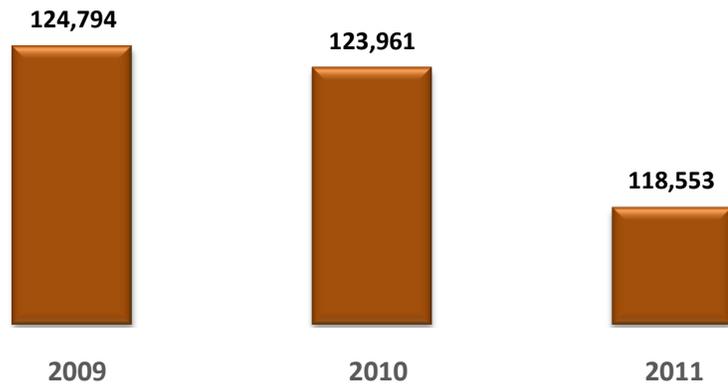
## Calls for Service

### Calls for Service by Month

Calls for Service decreased 4.3% in 2011

January	8,622
February	8,127
March	8,175
April	9,765
May	10,422
June	11,183
July	11,774
August	11,025
September	10,723
October	10,222
November	9,193
December	8,622

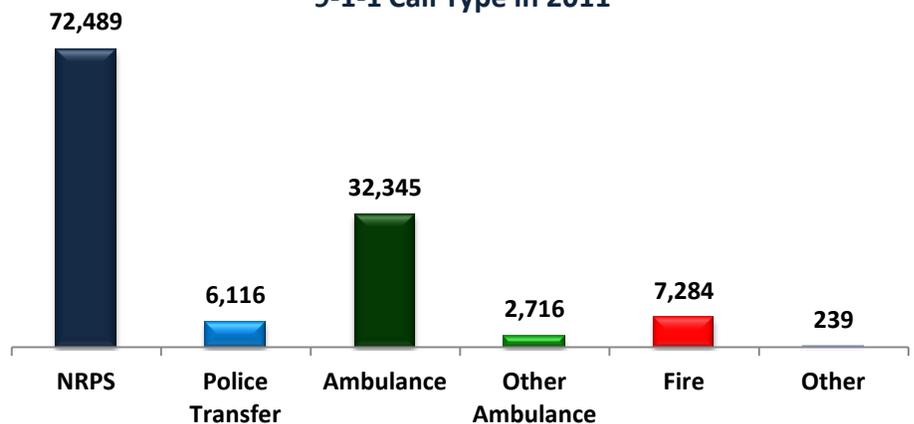
### Calls for Service, 2009-2011



There were 5,408 fewer calls for service in 2011 compared to 2010. These calls are equivalent to 2.5 fewer calls for service across each district per day over the course of the year.

By in large the vast majority of 9-1-1 calls are for police assistance. Police calls account for 66.3% of all 9-1-1 calls. However, 92.2% of all police calls are directed to the Niagara Regional Police Service, while 7.8% are transferred to the O.P.P, Niagara Parks Police or Hamilton Police Service.

### 9-1-1 Call Type in 2011





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### *Districts at a Glance*

#### **1 District: St. Catharines and Thorold**

**The Port Dalhousie Residential Patrol Initiative** continued in its third year of operation during the 15 weekends of summer to the north end community of Port Dalhousie. It is aimed at deterring public nuisance issues in partnership with Port Dalhousie merchants, the City of St. Catharines and the Niagara Regional Police Service.



**The St. Catharines Downtown Foot Patrol Initiative** continued in its third year of operation as a partnership between the St. Catharines Downtown Business Improvement Association, the City of St. Catharines and the Niagara Regional Police Service to provide high visibility policing through the use of foot patrols to the Downtown core on a year round daily basis.

**The St. Catharines South End Noise Patrol/Downtown Entertainment District Initiative** continued in its fourth year as a partnership between Brock University, the City of St. Catharines and the Niagara Regional Police to address nuisance complaints, noisy parties and public disorder in the south end of St. Catharines, as well as in the Downtown core during the fall and winter school semesters.

Emergency Preparedness Day was held in St. Catharines in concert with the National Emergency Preparedness Week. #1 District participated in this event held in the Downtown Market Square with other community stakeholders such as the MTO; Fire; Ambulance; Military and Human Society to name only a few. Students from local area schools were brought in and educated on Emergency Preparedness kits to last them a period of 3 days. The event was well received and will be held again in 2012.

The Multi-Agency Task Force Initiative targeting problems associated with downtown and Port Dalhousie designated “High Risk” licenced premises continued in its’ efforts to prosecute infractions under various Provincial, Criminal and Municipal legislation within the city of St. Catharines.

In 2010 a Closed Circuit Television (CCTV) Project was commenced with the Niagara Regional Police Service initiating a grant request to the Ministry of the Attorney General for a CCTV project in the downtown core of St. Catharines. In August 2011, the funding request was granted and forwarded to the Police Service. In 2012, approximately 25 cameras will be set up



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within the downtown perimeter of St. Paul Street, Ontario Street, King Street and Carlisle Street. It is predicted that the project will be up and running in the next month or so, being the end of Crime Unit and Uniform personnel the cameras will be set up to record images in public spaces and it is expected that identified problem areas will also be captured.



### 2 District: Niagara Falls and Niagara-on-the-Lake

**Project “Rainbow Watch”** - Under this initiative, members of 2 District Casino Unit utilized appropriate sections of the Highway Traffic Act for inattentive, aggressive and/or high risk drivers using Roberts Street from the Rainbow Bridge to Highway 420. The officers used the HTA to educate our American visitors, who crossed into Canada via the Rainbow Bridge, but also reminded all Canadian coming back into Canada, of the rules of the Ontario *Highway Traffic Act*. The officers focused their attention on speeding, following too closely, safety belt awareness for all ages, cell phone use including texting and other hand held device distractions.

**Project “Security Sweep”** – Under this initiative, member of 2 District Casino Unit ensured that all person acting as security guards, employed at local hotels and liquor licensed establishments, were properly licensed and outfitted according to the *Private Security Investigative Services Act*. Members of the project team attended and spoke to security guards, ensuring that they were in compliance with the Act. They conducted checks including ensuring that the employee held a valid security guard license, was able to surrender the license and that they wore a uniform that complied with the *Private Security Investigative Services Act*. During Phase 1 of the project, verbal warnings were issued to security guards and the owner/designate of the premise. If verbal warnings were issued to an unlicensed guard, they would have to cease their duties immediately. During the second and third phase of this initiative, officers who attend premises where security guards were not in compliance with the Act are encouraged to lay charges.

**Project “Liquor License Premise Checks”** – This initiative was undertaken by members of the Niagara Regional Police Service Casino Unit, the Alcohol and Gaming Commission of Ontario and the Niagara Falls Fire Department, in an effort to enforce provincial offences under the Liquor License Act, criminal offences under the Criminal Code of Canada and by-laws issued



under the authority of the City of Niagara Falls. The purpose of this unified enforcement effort was to decrease the number of alcohol related incidents at high risk liquor license establishments, increase uniform presence and visibility, educate licensed establishments regarding their



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obligations and responsibilities under the LLA and make them accountable for any infractions.

**Project “G Dawg”** was commenced by the Detective Office in order to provide more police presence and uphold laws in regards to bars and restaurants. In conjunction with the AGCO, the officers attended the more populated bars on various evenings to enforce the LLA and Municipal By-Laws.

**Traffic Safety Awareness Initiative “Project Focus”** (January 15<sup>th</sup>-30<sup>th</sup>, 2011) In lieu of the recent passing of Sgt. Russell (T.P.S.) a traffic initiative was put in place to monitor high traffic areas and officers focused on cell phone use, following too closely, speeding, and the use of safety belts.

**Theft from Auto Initiative “Project Watchdog”** (February and March 2011) Due to the heightened volume of theft from and theft of motor vehicles in the Casino Unit the Detective Office planned an initiative to increase patrol and police presence in local hotel parking lots. This was done in an effort to gather information on suspicious behavior and/or suspects in the areas.

**Casino Patrol Unit R.I.D.E. Operation (in collaboration with S.E.U.)** (May 30<sup>th</sup>, 2011) A uniform member planned this proactive initiative to enforce the idea to tourists and locals in the area that drinking and driving is not tolerated. An entire shift, with the assistance of S.E.U., set up the R.I.D.E. check point at Stanley Avenue near Dunn Street which is a commonly travelled road in and out of the Casino area.

### 3 District Welland and Pelham

**Daytime Break and Enter Initiative** (January 19<sup>th</sup> to January 31<sup>st</sup>, 2011) Due to information provided to the Street Crime Unit plain clothes observations were made in targeted areas to locate possible suspects. While patrolling the area vehicles and persons of interest were to be obtained for intelligence purposes.

**Centennial High School Initiative** (March 2011) re-instated due to information obtained from teachers at the District School Board of Niagara regarding marihuana use at Centennial High School. Detectives in plain clothes were to monitor students during school hours on the school premise or close by for any suspicious drug activity.

**All Terrain Vehicle (ATV) Patrols** were designed to enforce liquor, excessive noise, off-road vehicle issues and enhanced community presence in the District. The program was a joint initiative between Number 3 District and Number 6 District officers.





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*Breaking ground ceremony in May of 2011 at the future site of the joint police and EMS facility in Fort Erie set to open in May of 2012. Pictured here are Chief Southall and other local dignitaries.*



**Niagara College Directed Patrol** addresses spring and fall complaints associated with the return/departure of students from this institution and related complaints from residents in the neighbourhoods surrounding Niagara College.

### 5 District: Fort Erie

**5 District Summer Patrol Initiative** (Summer 2011) during the summer months the population of the greater Fort Erie area increases each year by approximately 15,000 temporary residents who annually return to the cottage areas along the north shore of Lake Erie. Officers assigned to 5 District perform regular patrols on foot, by patrol cars and by ATV's.

**The "Friendship Trail" Initiative** Runs from the Old Fort westwards into #6 District. Regular ATV patrols of this area, other pathways and recreational trails increases police visibility in these areas and is recognized as a crime prevention initiative insuring the safe use of these pathways for all users.

**Beach Patrols** (June to September 2011) this initiative allows officers to patrol and implement the proper use of not only the beach areas, but also the adjacent streets and businesses. These patrols are necessary because of the seasonal increases in tourists and beach users.



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**Project “Bay Watch”** (June 3<sup>rd</sup>, 10<sup>th</sup> and 17<sup>th</sup>, 2011) This operation concentrated on the mass attendance of students from several high schools for their annual Skip Day where they attend the beach instead of going to school. In June of 2011 approximately 2,000 students descended on Bay Beach in the Crystal Beach area.

### 6 District: Port Colborne & Wainfleet

**Lakeshore High School Initiative 2011** Initiative initiated due to officers being aware of a drug use during the lunch hours. Members of C Platoon # 6 District conducted an exercise at Lakeshore Road High School in conjunction with an ongoing Street Crime drug investigation. Uniformed members (5 in total) attended the school property at various times throughout the school day in a high visibility manner to complete reports in the parking lot near the smoke pit, they also walked the hallways daily and liaised with the school staff to reinforce the message.

**East Side Community Patrol** Throughout the first quarter of 2011, officers focused their efforts on investigating street level drugs and break and enters. Officers participated in developing street level sources that were able to provide information regarding drug houses in the “East Village” area of the city.

**Ghost Car Initiative** Every day of 2011 it is mandatory that the Sergeants arrange for an empty police cruiser to be placed out in 6 District as a ghost car. The areas are discussed by the platoon and the high collision areas identified by City engineers were covered. School zones were used on a regular basis.

### 8 District: Grimsby, Lincoln and West Lincoln

**“Wreck Checks” Initiative** (October 2010 and April 2011) Uniform officers conducted unsafe vehicle to assure vehicles on Niagara Region roadways were complying by the legal standards. **Project “Up in Smoke”** (May, 2011) Uniform officers targeting marijuana smokers and dealers at Beamsville High School.

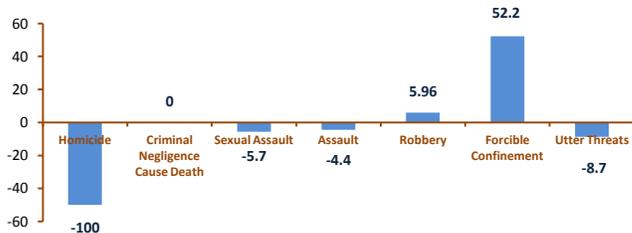
**Without Borders** (May 28<sup>th</sup>, 2011) Joint project with O.P.P. and uniform members to address unsafe vehicles in our area. **Project OXY** (March 2011–present) Uniform members are specifically targeting illicit prescription drug trade in the 8 District zone as it is a common area of concern.



# Violent Offences



2010-2011 Selected Violent Criminal Code Violations  
Percent Change



In 2011 there were 2 homicides in Niagara compared to 4 in 2010. This accounted for a 100 percent increase. We also saw a 50 percent increase in forcible confinements. The vast majority of these cases were domestic in nature.

Offences **	Reported	Actual	Cleared	Clearance Other
Murder – 1 <sup>st</sup> Degree	--	--	--	--
Murder – 2 <sup>nd</sup> Degree	2	2	3	--
Manslaughter	--	--	--	--
Criminal Negligence Cause Death	2	2	2	--
Murder – Attempt	4	4	4	--
Sexual Assault – Aggravated	2	2	2	--
Sexual Assault – Weapons	4	4	3	--
Sexual Assault	276	244	116	82
Sexual Interference	66	65	54	9
Invitation To Sexual Touching	26	26	18	1
Sexual Exploitation	7	7	8	--
Incest	--	--	--	--
Lure Child Via Computer	11	8	3	2
Assault – Aggravated	40	38	35	1
Assault – Weapon or Cause Bodily Harm	424	413	297	45
Assault	1,485	1,372	858	280
Firearm – Discharge With Intent	--	--	--	--
Firearm – Use During Offence	1	1	1	--
Firearm – Dangerous Pointing	3	3	2	--
Assault – Police/Peace Officer	82	82	77	5
Criminal Negligence Cause Bodily Harm	2	2	3	--
Assault – Other	26	25	22	1
Forcible Confinement	38	35	35	--
Kidnapping	2	2	1	--
Remove Children From Canada	--	--	--	--
Abduction – Contravene Order	--	--	--	--
Robbery – Use Firearm	25	25	16	--
Robbery – Use Other Offensive Weapon	33	33	15	2
Robbery – Other	128	123	51	8
Extortion	9	8	3	2
Intimidate Justice System	5	4	4	--
Criminal Harassment/Stalking	183	153	79	27
Threats	496	462	295	111
Harassing Phone Calls	518	437	36	172
Arson – Disregard Human Life	2	2	1	--
Mischief – Endanger Life	2	2	1	--
Abandon Child	--	--	1	--
<b>Total Crimes Against Persons</b>	<b>3,927</b>	<b>3,609</b>	<b>2,069</b>	<b>750</b>

\*\* Not all cleared by charge by year-end as investigations continue or evidence to obtain conviction is insufficient. In addition, charges can be greater than the actual offenses due to the fact that we have carryover investigations from the preceding year. \*\*

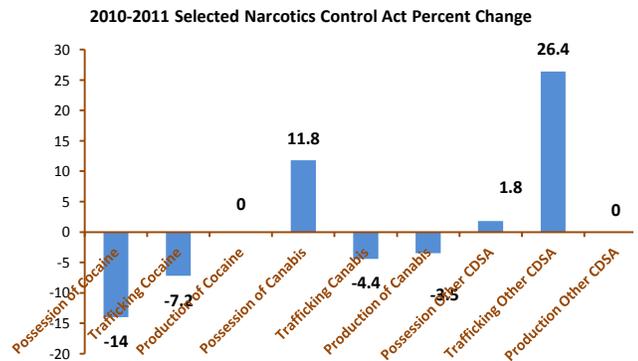
## Property Offences

Offences	Reported	Actual	Cleared	Cleared Other
Arson	111	111	13	6
Break & Enter – Commit	1,831	1,811	233	89
Break & Enter – Other	91	84	16	15
Break & Enter – With Intent	382	378	43	41
Theft Over \$5,000	148	139	22	7
Theft of Motor Vehicle Over \$5,000	138	131	8	9
Take Motor Vehicle/Vessel Without Consent	3	1	1	--
Theft from Vehicle Over \$5,000	43	43	--	1
Shoplifting Over \$5,000	5	5	3	1
Theft Under \$5,000	2,979	2,857	249	297
Theft of Motor Vehicle	572	564	52	27
Theft from Motor Vehicle Under \$5,000	2,885	2,881	79	176
Shoplifting Under \$5,000	1,162	1,154	322	593
Possession Stolen Property	100	100	91	11
Fraud – Personate	67	60	6	9
Fraud – Use/Possess Credit Card	389	375	82	29
Fraud – Other/Transportation	461	424	94	55
Fraud – Uttering	295	280	76	40
Mischief	2,553	2,531	425	191
Mischief to Religious Property	1	1	--	--
<b>Total Crimes Against Property</b>	<b>14,710</b>	<b>14,409</b>	<b>2,038</b>	<b>1,626</b>

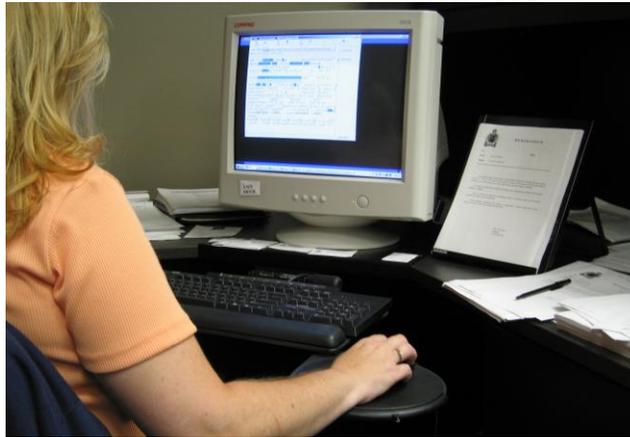


Narcotic Control Act Offences	Reported	Actual	Cleared	Cleared Other
Possession – Heroin	10	10	9	1
Possession – Cocaine	86	86	68	18
Possession – Other CDSA	58	58	52	7
Possession – Cannabis	435	435	125	300
Possession – Ecstasy	10	10	8	2
Trafficking – Heroin	8	8	8	0
Trafficking – Cocaine	90	90	90	1
Trafficking – Other CDSA	39	39	38	--
Trafficking – Cannabis	83	83	80	3
Trafficking – Ecstasy	3	3	3	--
Import Produce – Heroin	1	1	1	--
Import Produce – Cocaine	2	2	2	--
Import Produce – Cannabis	7	6	3	3
Production – Cocaine	--	--	--	--
Production – Other	--	--	--	--
Production – Cannabis	66	57	32	14
<b>Total Narcotics Control Act Offences</b>	<b>903</b>	<b>893</b>	<b>523</b>	<b>350</b>

## Narcotics Control Act



# Other Criminal Code Violations



Offences	Reported	Actual	Cleared	Cleared Other
Prostitution – Bawdy House	--	--	--	--
Prostitution – <18 Years Living of the Avails	2	2	--	--
Prostitution – Procuring	1	1	1	--
Prostitution – <18 Years Procuring	--	--	1	--
Prostitution – Other	2	2	1	--
Explosives – Possess	1	1	--	--
Weapon – Trafficking/Transfer w/o Authority	2	2	2	--
Weapon – Contrary to Order	9	9	7	2
Weapon – Possession of	148	146	110	28
Weapon – Import/Export	11	11	8	3
Firearm – Dangerous Use/Point	--	--	--	--
Weapon – Documents & Administration	1	1	--	--
Weapon – Unsafe Storage	10	10	9	--
Bail Violations				
Fail to Attend Court	255	254	245	9
Counterfeit Money	390	389	7	11
Cause Disturbance	43	43	32	11
Escape Custody	16	16	16	--
Indecent Act	77	69	15	15
Child Pornography	34	29	18	8
Obstruct Resist Peace Officer	129	128	105	19
Unlawfully at Large	15	15	14	1
Trespass at Night	53	53	27	2
Fail to Comply with Conditions	1,026	1,002	924	63
Breach of Probation – Adult Only	701	696	679	13
Breach of Long Term Order	3	3	3	--
Utter Threats – Property/Animal	24	24	17	4
Public Incitement of Hate	1	1	--	--
Public Order – Offence Against	1	1	1	--
Forcible Entry	13	13	13	--
Obstruct Justice	36	36	26	9
Public Mischief	41	41	13	24
Offence Against Administration of Justice	26	26	21	3
Threats – Person/Reputation	12	8	5	--
Libel/Bigamy/Polygamy	2	2	2	--
Bomb Threat	11	11	4	1
Possess House Break Tools	33	33	33	--
Disguise with Intent	9	9	7	--
Criminal Contract Breach	--	--	--	--
Animal Offence (Criminal Code Only)	4	4	1	1
Alarm – False/Fire	7	6	1	2
Launder Proceeds of Crime	1	--	--	--
Attempt Conspire Accessory	15	15	10	1
Criminal Code – Other	5	5	3	--
<b>Total Other Criminal Code Violations</b>	<b>3,199</b>	<b>3,144</b>	<b>2,402</b>	<b>234</b>





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# Youth and Extra-Judicial Measures

Nationally, the youth crime rate continues to decline, with a 7% decline in overall youth crime from 2009, a 6% decline in the severity of youth crime from 2009 and a 4% decline in youth violent crime from 2009 (Statistics Canada, 2011) and it is significant to note that Niagara has seen similar trends in reported youth crime (Niagara Regional Police Youth Crime Statistics, 2006-2011).

In Canada, the *Youth Criminal Justice Act* (S.C. 2002, c. 1) (YCJA) governs police and the wider justice system when young people between the ages of 12-17 years (inclusive) engage in offending behaviour. Police, and the justice system as a whole, have far more options available to them under the YCJA than under the previous *Young Offenders Act* (R.S.C. 1985, c. Y-1). The YCJA is based on research and experience which shows that using a pre-charge option (extrajudicial measure-EJM) when appropriate, such as a warning, caution or referral, is far more effective in reducing recidivism and promoting accountability, than is sending youth through the formal court process. The Act focuses on holding youth accountable for their behaviour by involving families, victims and the wider community.

*Not only is youth crime down Nationally, it is down in Niagara also. The downward trend is attributed to pro-active intervention strategies occurring in communities across Canada*

**Youth Offences in Niagara, 2010-2011**

	2010	2011	Percent Change
<b>Accused</b>	<b>817</b>	<b>707</b>	<b>-13.5</b>
Male	622	560	
Female	195	147	
<b>YCJA 3</b>	<b>1,252</b>	<b>1,145</b>	<b>-8.5</b>
Male	845	800	
Female	407	345	
<b>YCJA 4</b>	<b>29</b>	<b>26</b>	<b>-10.3</b>
Male	22	17	
Female	7	9	
<b>YCJA 5</b>	<b>110</b>	<b>95</b>	<b>-13.6</b>
Male	83	78	
Female	27	17	
<b>YCJA 7</b>	<b>91</b>	<b>58</b>	<b>-36.3</b>
Male	88	51	
Female	3	7	
<b>Total</b>	<b>2,299</b>	<b>2,031</b>	<b>-11.7</b>

The Niagara Regional Police Service has made concerted efforts to use the above research to design and implement its programming and strategies in developing responses to youth crime and other youth related concerns. In keeping with our goals in the 2010-2012 Business Plan, our Service continues to review existing, and implement new, policies, programs and initiatives relating to youth. Examples of these efforts include the **Stop Now and Plan (SNAP®) for Schools project**, which helps children and youth regulate their impulsivity and anger by getting them to stop, think and plan positive alternatives before they act, funded by the





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National Crime Prevention Centre; the **NRPS Extrajudicial Measures Referral Program** which attempts to address the root causes of why a youth has offended; our Collaborative Community Response Model to Serious Risk and Threat Behaviours; membership on the **Student Support Leadership Initiative**, working to link youth struggling with mental health issues to community services; the **TAPP-C Program** (The Arson Prevention Program For Children); and **TALK** (Teams of Adults Listening to Kids) funded by the Ontario Trillium Foundation, which works on strategies to address youth victimization and offending issues such as bullying and relationship violence; **TALK** was recently chosen from over 4 500 grants over the past three years as the Ontario Trillium Foundation's People Choice Award winner. Another example of our Service's commitment to being pro-active and using best-practice is the continued expansion of the **School Resource Officer (SRO) Program**, which sees police officers dedicated to local secondary schools. Experience throughout North America has shown that an SRO Program is a very effective way of developing positive relationships between youth and police, reducing offending behaviour within the school itself and engaging and empowering students to make positive changes in their communities.



Strategies such as those mentioned above require an interactive and flexible relationship between the Service and other community organizations, and to that end, our Service continues to build on our strong existing partnerships including those with our schools, public health, youth mental health and addiction services, justice system agencies, Native Centres, Multi-Cultural and Francophone Services. These partnerships assist us in both holding youth accountable, while also supporting them within their families and community and ultimately achieving a safer region. In addition to our local collaborations, the NRPS has representation on the **Committee of Youth Officers for the Province of Ontario (COYO)**, whose membership includes police officers, educators and youth professionals from across the Province, as well as Ministry representatives (Education, Children and Youth Services and Community Safety).



Our Service continues to work collaboratively with our community partners on issues of crime prevention, intervention and responses to reduce offending behaviour and issues of victimization, increase school and community safety and foster a sense of well-being in Niagara. Strategies include being pro-active and looking at ways to address and intervene effectively in factors that contribute to offending behaviours and to working together with our community partners and youth in a multi-disciplinary way.



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# Domestic Violence

### Domestic Violence is a Crime

Domestic Violence is often committed in an environment where there is a pattern of assault and/or controlling behavior. It can include threats to harm children, pets, property, and other family members. Incidents are not limited to, or restricted by, marital status, race, religious belief, ethnic background, sexual orientation, occupation, vulnerability, age, gender or socio-economic status. Domestic Violence may include a single act of abuse or include a number of acts that may appear minor or trivial when viewed in isolation, but collectively form a pattern that amounts to abuse. In the majority of cases when a victim calls for assistance, violence has occurred many times before being reported. Effective intervention can break the cycle of abuse and violence.

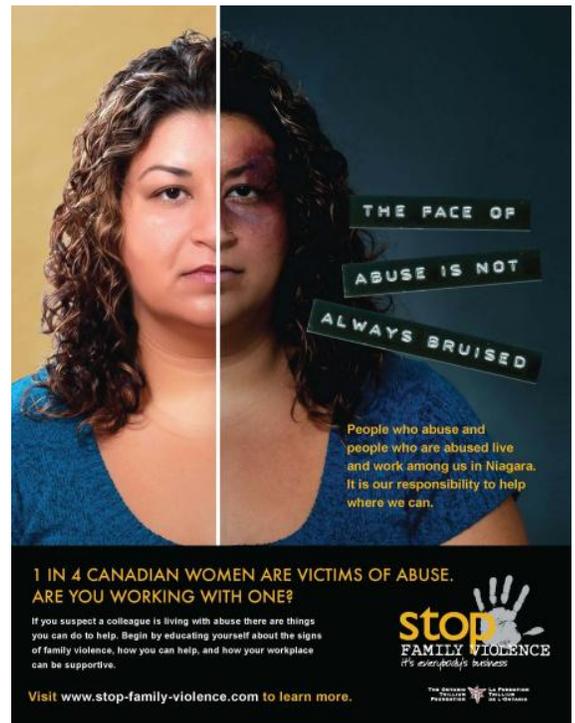
### Domestic Violence/Intimate Relationship

Domestic violence is any use of physical force, actual or threatened, in an intimate relationship, including emotional/psychological abuse or harassing behavior. Although both women and men can be victims of domestic violence, the overwhelming majority of this violence involves men abusing women.

Many women experience physical and/or sexual assault over a life time. Quite a few are subjected to assault during pregnancy. The abusers are generally someone the victim knows and possibly loves or trusts - a boyfriend, husband or other intimate partner.

Intimate Relationships include opposite-sex and same sex partners. These relationships vary in duration and legal formality, and include current and former dating, common-law and married couples. "Intimate relationship" is and remains that a sexual component may not be included in the relationship.

Criminal Code offences include, but are not limited to homicide, assault, sexual assault, forcible confinement, threatening death or bodily harm, harassment/stalking, abduction, breaches of court orders and property-related offences.





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### Reported Incidents in 2011

Occurrence Summary	Occurrences
Number of occurrences where charges were laid or warrant sought	890
Number of occurrences where offence alleged but no charges laid	409
Number of occurrences where both parties were charged	19
Number of occurrences where no offence alleged	5,524

In total, the Niagara Regional Police responded to 6,823 incidents of domestic violence that involved intimate partner relationships. This does not include incidents of family violence.

### Type of Relationship between Victim and Accused

Relationship	Occurrences
Female Victim/Male Accused	673
Male Victim/Female Accused	123
Same Sex Male	0
Same Sex Female	1

Eighty-four percent of domestic violence incidents in 2011 involved a female victim and a male accused.

### Types of Charges Laid (Summary-not inclusive of all criminal charges laid in 2011)

Charge	Male	Female
Assault	466	67
Assault/ Weapon or Cause Bodily Harm	48	23
Aggravated Assault	4	0
Breach of Probation/Parole	135	7
Uttering Threats	157	6
Criminal Harassment	53	6
Breach of Recognizance	99	6
Forcible Confinement	23	1
Firearms	9	0
Sexual Assault	7	0
Aggravated Sexual Assault	1	0
Mischief	84	17
Attempt Murder	1	0

In total, 1,220 domestic violence related charges were laid in 2011. 1,087 charges were laid against men and 137 charges were laid against women.



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### **Mandatory Charge Policy**

The Niagara Regional Police Service has adopted the Attorney General's directive on Mandatory Charge Policy, where officers shall lay charges in all incidents of "Intimate Relationship" domestic violence. The officer will explain to both the victim and the suspect that it is their duty to lay a charge when there are reasonable grounds to believe that an offence has been committed and that only the Crown Attorney can withdraw the charge.

When there are reasonable grounds, the investigating officer shall lay charges in all incidents of domestic violence. In determining reasonable grounds, officers shall consider all relevant factors. The absence of statement from the victim shall not preclude the laying of a charge.

A detailed General Occurrence report is mandatory for all police officers to complete in incidents of domestic violence, whether or not an offence has occurred. In cases where charges are not laid by police, the report must include reasons why charge(s) were not laid.

### **Crown Attorney**

The role of the Crown Attorney is to prosecute all cases of domestic violence and to provide support and information to abused persons during their involvement with the justice system. The Crown will collaborate with the victim so that they participate in the criminal justice process. The Crown will also provide victims with community referrals and co-operate with the effort of community agencies and justice partners.

### **Victim/Witness Assistance Programs (VWAP)**

The Victim/Witness Assistance Program is part of the Ontario Victim Services Secretariat, Ministry of the Attorney General that provides services to victims of crime after charges have been laid. Niagara Regional Police and the Victim Witness Assistance Program continue to work collaboratively in relation to the Domestic Violence Court Process. The Domestic Violence Investigators (DVI's) work diligently referring domestic arrests to VWAP in order that VWAP can meet their mandate of the Early Victim Contact.

The DVI's attend weekly joint Domestic Violence meetings. Victims are invited to meet with the specialized Domestic Violence Crown Attorney, police DVI and a service worker from VWAP to provide their input, but also to receive ongoing support and services throughout the criminal justice process.

Over 76% of VWAP's case load and case description involve partner assault.





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### Police Training in 2011

Domestic Violence Investigators Course includes training in:

- Domestic Terrorism
- Power and Control
- Typology/Stalking
- Youth Justice Act
- Enhanced Investigation-Criminal Charges, Recantations, Bail, Release, Dual Charges, Crown Briefs, Forcible Entry, Victim Management, Interview-Interrogation, Strangulation, Choking, Effects of Domestic Violence on Children, Family Law, Victims Perspective
- Cultural Competence Training/Dowry/Cultural Diversity/Honour Based Violence
- Victims Perspective
- Risk Assessment

*Currently there are eighteen (18) officers of the NRPS that are ODARA trained. The trained officers were formerly or currently Domestic Violence Investigators assigned to the Western Region Domestic Violence Unit or a District DVI.*

**Native Awareness Training** – Officers are also exposed to cultural awareness as part of their training. Teachings include:

- Cultural Teachings
- Aboriginal Perspective
- Women's Issues
- Residential Schools
- Sweatlodge
- Working In the Community

**ODARA** – Officers have been trained in ODARA (Ontario Domestic Assault Risk Assessment), an actuarial domestic violence risk assessment that calculates how a man who has assaulted his female partner ranks among similar perpetrators with respect to risk. It also calculates the likelihood that he will assault a female partner again in the future. ODARA includes domestic and non-domestic criminal history, threats and confinement, children in the relationship, substance abuse, and barriers to victim support.

### Expansion of Domestic Violence Investigative Resources

The Western Region Domestic Violence Unit evolved from a "Pilot Project" that was approved in 2009 has expanded services to include Grimsby. In 2011, the Unit investigated approximately four hundred and ninety-three (493) cases and laid approximately four hundred and forty-one (441) criminal charges. On average, the Domestic Violence unit of Western Region investigates approximately forty-one cases per month (and approximately 2,132 cases annually).

The Eastern Region expanded Domestic Violence Investigators from four (4) Detective Constables to eight (8) Detective Constables to review and monitor incidents and criminal charges related to Domestic Violence. The additional officers ensure more resource availability to uniform officers, increased monitoring and reviewing of domestic cases on four (4) platoons investigated by uniform officers, and availability to Domestic Crown Attorneys.



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# Sexual Assault Unit



The Sexual Assault Unit has cleared over 67 percent of the calls for service where the investigation has been concluded in the 2011 calendar year.

**Cases Investigated by the Sexual Assault Unit in 2011**

Offence Outcome	Incidents	Percent
Cleared by Charge	33	20.6
Unfounded	16	10.0
Cleared Otherwise	59	36.9
Closed - Suspended	33	20.6
Open Investigation	19	11.9

The Unit has continued to maintain its close ties with the community partners in the Sexual Assault Protocol. The Niagara Regional Police Service, the Sexual Assault/Domestic Violence Treatment Centre, the Niagara Regional Sexual Assault Centre (CARSA), the Ministry of the Attorney General’s Office, Victim Witness Assistance Program and Victim Services Niagara continue to meet and work together collaboratively to conclude these investigations.



The partnership continues to work with the Making A Difference Project (MAD, not to be confused with MADD) Canada and is one of seven communities across Canada involved in a National Project designed to spearhead change in the prosecution of sex offences. This project focuses on training and investigative techniques used by all of the related disciplines involved in this work. Efforts made through the project are to enhance training and provide innovative ways in which to conduct investigations and improve the likelihood of success at trial.

In 2011 the Public Education Resource member of CARSA and the Officer in Charge of the Sexual Assault Unit continued to attend area high schools providing law classes with information related to sexual assault and drug facilitated offences.

The Sexual Assault Unit co-hosted a training event in October of 2011 with the Behavioural Sciences Section (Ontario Sex Offender Registry) of the Ontario Provincial Police. The event attracted over 250 law enforcement participants from across the Province.





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## Child Abuse/Internet Child Exploitation (I.C.E.) Unit

The **Child Abuse Unit** is made up of 9 Detective Constables and 1 Detective Sergeant. 6 Six Detective Constables investigate Child Abuse cases, while three others investigate cases involving Internet Child Exploitation (I.C.E.). The mandate of the Child Abuse Unit is to investigate the following occurrences that occur in the Niagara Region:

- Investigating all incidents of child physical abuse by a caregiver.
- Investigating all incidents of child sexual abuse.
- Investigating cases of neglect where serious injuries have resulted, a life has been endangered or where there has been a failure to provide the necessities of life.
- Investigating all attempted murders of a child by a person having charge, care or authority over a child.
- Investigating child pornography and incidents of internet luring.

The Niagara Regional Police Service is a member of the Provincial Strategy to Protect Children from Sexual Abuse and Exploitation on the internet and conducts investigations into Internet Child Exploitation Offences in partnership with numerous Ontario Police Services. In total, officers investigated 360 incidents in 2011.

Cases Investigated by the Child Abuse Unit in 2011

Offence Outcome	Incidents	Percent
Cleared by Charge	86	23.9
Unfounded	93	25.8
Cleared Otherwise	25	6.9
Closed - Suspended	73	20.2
Open Investigation	40	11.1
Non-CCJS	43	11.9

*Members of I.C.E. (Internet Child Exploitation) executed 26 search warrants in 2011.*

The **Child Advocacy Centre of Niagara (CACN)** opened its doors in the fall of 2008. From this one site a 16 member child advocacy support team, including members from Niagara Regional Police, Family and Children Services of Niagara, mental health and medical communities, and the Crown together provide a comprehensive and timely response to allegations of child maltreatment. The goal is to treat victimized children and to investigate and prosecute their abusers through a multi-disciplinary approach. The Niagara Regional Police Service supports this concept and is committed to conducting all child victim interviews at this location. The Niagara Regional Police Service and Family and Children Services continue to work jointly to ensure that children of Niagara are protected.





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# Emergency Services

## Special Enforcement Unit

In 2011, the Special Enforcement Unit was challenged with maintaining its traffic enforcement efforts, in addition to taking on other non-traffic related enforcement efforts. The unit comprised of four sergeants and twenty patrol officers, took on various traffic initiatives in problem areas throughout the region, as well as initiated and participated in several joint forces enforcement operations. Those partner enforcement agencies included the Ministry of Transportation, the Alcohol and Gaming Corporation, the various city Fire Departments, and officers from the Region of Niagara Public Health Unit. The efforts of the SEU officers were utilized throughout the region to address several public concerns involving unsafe commercial and passenger vehicles, public disturbances in the bar districts as well as the traditional traffic enforcement concerns of drug and alcohol impaired drivers, RIDE, speeding, unfit vehicles, cell phone and seatbelt enforcement.

A number of SEU officers also received specialized training to further assist the various Emergency Services Units as needed throughout the year. These units included ETU as Tactical Support Officers, Marine Unit vessel operators and crew, as well as Level II and Level III reconstruction courses to assist with the Traffic Reconstruction Unit. Additionally, SEU officers were trained in speed management as both RADAR and LIDAR operators, Intoxilyzer Technicians and Drug Recognition Experts. Advanced training in Criminal Interdiction with the Canadian Border Services Agency greatly improved the investigative skills of SEU members who take part in many other projects and initiatives related to the smuggling of drugs and other contraband.

*BAT (Breathalyzer Technicians) and DRE (Drug Recognition) officers responded to 561 alcohol impaired arrests and 19 drug impaired arrests region wide in 2011.*





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Members of the SEU were also responsible for the management of the Festive RIDE program as well as the Enhanced RIDE program which saw RIDE operations in every city of the Region at various times throughout the year. For 2011, the RIDE campaigns saw SEU officers, supported by divisional officers, check a total of 13,100 vehicles, conduct 278 roadside screening tests, issue 55 3-day suspensions, 22 impaired driving and ADLS suspensions, 139 provincial offence notices, and 37 other criminal charges.

In addition to the RIDE responsibilities, the SEU was responsible for day-to-day traffic enforcement supporting the Service's goal of reducing serious personal injury and fatal collisions on our roadways. In 2011, SEU Sergeants and Constables issued a total of 9,419 provincial offence notices, averaging over 400 per officer in the unit.

### Service-Wide Provincial Offence Notices in 2011

*Highway Traffic Act (HTA)*

Municipality	Non-HTA PONS	HTA PONS	Total PONS
Fort Erie	61	3,492	3,553
Grimsby	38	2,149	2,187
Lincoln	41	2,337	2,378
Niagara Falls	211	12,594	12,805
Niagara-on-the-Lake	73	3,341	3,414
Pelham	30	1,711	1,741
Port Colborne	47	2,441	2,488
St. Catharines	298	16,401	16,699
Thorold	108	2,926	3,034
Wainfleet	9	1,106	1,115
Welland	96	5,457	5,553
West Lincoln	41	2,457	2,498
Out of Region	0	1	1
<b>Total</b>	<b>1,053</b>	<b>56,413</b>	<b>57,466</b>

Non-HTA – Criminal Code, etc.

HTA PONS – include speeding tickets, careless driving, red light infractions, no seatbelts, etc.

Part of the SEU traffic duties is the administration of the breath technician and drug recognition program. The DRE program is still relatively new legislation which enables police to demand SFST (Standardized Field Sobriety Testing) and conduct drug evaluations. There are currently 6 officers in the Special Enforcement Unit deemed drug recognition experts, with more scheduled for this enhanced training. With the increase use of illegal and prescription drugs in the community, there is more need for this type of expertise to combat impaired driving. In total the BAT and DRE officers responded to 561 alcohol impaired arrests and 19 drug impaired arrests region wide.

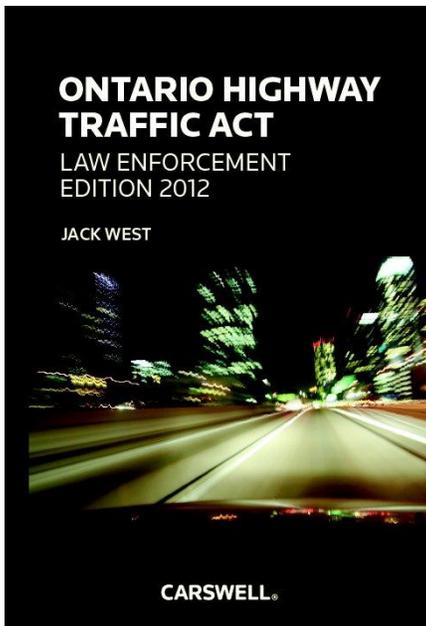


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### Drive Safe

As much as enforcement is part of the mandate of the Special Enforcement Unit, so too is education. Once again in 2011 officers from the SEU participated in the Drive Safe program. These dramatic and graphic presentations are put on in secondary schools in the Region tailored to teenagers highlighting the dangers of driving impaired on alcohol or drugs, as well as, aggressive and distracted driving. 2011 marked the 10 year anniversary of the Drive Safe program with the lesson being delivered to students in 22 schools. One mock crash was also put on jointly with Niagara EMS and Fire, as well as area funeral homes. The hard hitting and very realistic mock crash places the students directly in the experience of a fatal collision involving one of their peers. The presentations always render the participants and audience speechless and emotional.



### Operation High Roller

The operation entails conducting evening speed enforcement on rural roads within the Region, targeting high-speed drivers and impaired drivers. Based on intelligence led policing the officers from the SEU drew on the information from Recon to identify the locations, times and days when the majority of the Regions Injury and Fatal collisions occurred on rural roads. Using personnel from the Special Enforcement Unit, the officers conducted dedicated mobile and static targeted enforcement. Using RADAR and LIDAR trained officers, high-speed vehicles were identified stopped, and their drivers charged accordingly. Operation High Roller ran



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several times over the course of 2011 and resulted in 89 charges for vehicles travelling 35km/h or more over the posted speed limit, as well as 2 impaired drivers, and 3 stunt drivers charged during the operation.

### Project Play Fare

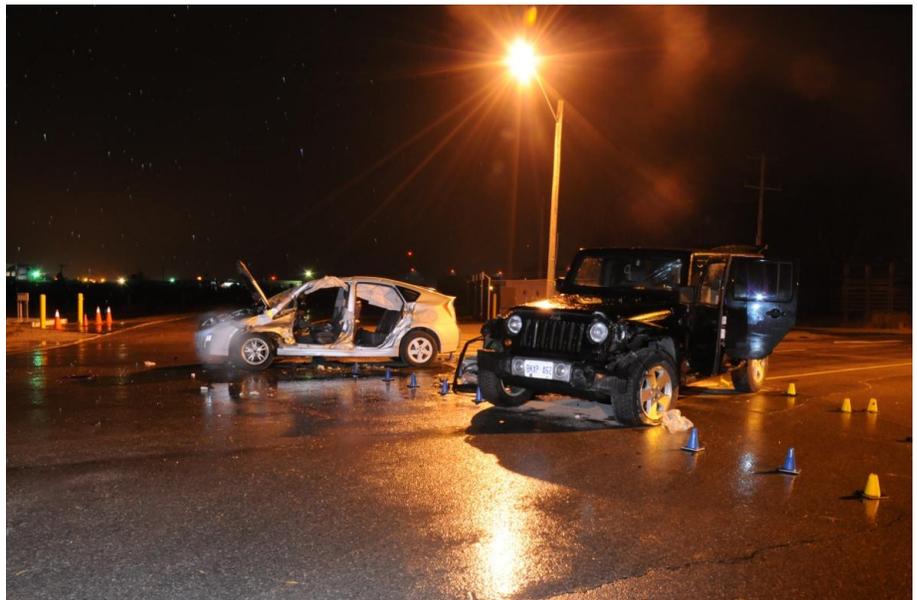
SEU members also took part in projects with the NRP Licencing and By-Law enforcement unit, where illegal taxicab operators were targeted for enforcement. Legal taxicab operators must pass criminal background checks, operate safe vehicles, and carry proper insurance. Illegal taxicab operators do not follow these requirements. Using plain clothed officers as passengers, the evidence was gathered to support the charges laid by the SEU.

### Collision Reconstruction Unit



The Collision Reconstruction Unit is an investigative unit that is comprised of 5 Detective Constables and one Detective Sergeant. The Collision Reconstruction Unit is primarily responsible for the investigation of all fatal and life threatening motor vehicle collisions that occur in the Niagara Region. Because of their forensic mapping capabilities, the Reconstruction Unit also provides investigative support for units such as Major Crime, C.I.B. and the Forensic Services Unit by electronically surveying crime scenes, suspected arson scenes and industrial accidents.

In 2011 Officers assigned to the Collision Reconstruction investigated 16 Fatal Motor Vehicle Collisions that resulted in the deaths of 16 people and conducted 24 Life-Threatening Motor Vehicle Collision investigations.

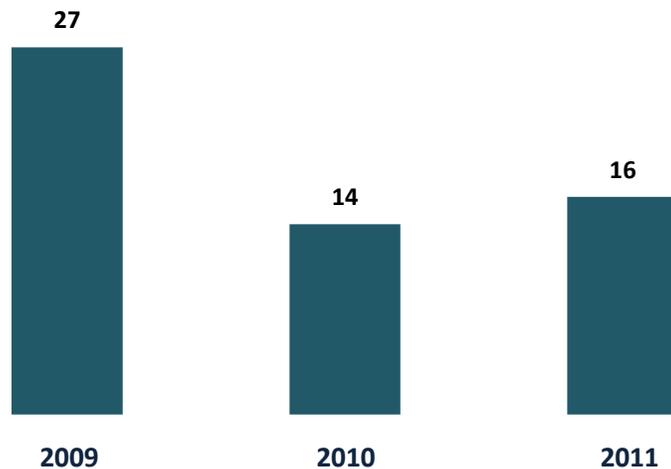




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### Fatalities in Niagara, 2009-2011



The Niagara Regional Police has made road safety a priority and has been proactively implementing strategic traffic initiatives designed to assist in reducing Motor vehicle collisions.

### Marine Unit

The Niagara Regional Police **Marine Unit** continues to provide an effective police presence and response on the navigable waters within the jurisdiction of the service. Mandated by the *Police Services Act* of Ontario, the Marine Unit is responsible for policing 1,500 square kilometers of water, including Lake Ontario, Lake Erie and the Niagara River which border the Region on three sides. Vast networks of inland lakes, rivers and hydro canals fall within the Marine Unit's response area along with the Welland Shipping Canal, a critical component to commerce in both Canada and the United States.

The eight officer unit is trained and equipped to meet the needs of the service and the public in four diverse areas: marine enforcement; tactical support; underwater search and recovery; and front-line uniform patrol.

The Marine Unit strives to educate the public in safe boating practices and effectively patrol and enforce the statutes applicable to the waters of Niagara. With such a large area of responsibility, the Unit relied on strategic alliances and partnerships to ensure public safety and timely response. The team partnered with the Canadian Coast Guard Port Weller who provided secure docking facilities and assisted with vessel maintenance. The Unit participated in joint interdiction efforts on Lake Ontario with federal, provincial and municipal policing agencies from around





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the Golden Horseshoe and United States. Intelligence gathered was routinely forwarded to the Marine Security Operations Centre (MSOC), enhancing the maritime domain awareness picture on both sides of the international border.

Throughout the year, Marine Unit officers took part in 20 community events and attended local public service clubs to educate the public on boating and water safety. During routine marine enforcement patrols, 292 Provincial Offences Notices were issued primarily for failing to comply with safety legislation found within the Canada Shipping Act or Liquor License Act offences. The Unit was dispatched to 427 calls resulting in 56 search and rescue responses, 16 arrests, 10 criminal code charges and 77 street checks. For the second year in a row, accidental drownings were down to three, a significant reduction from the Provincial average.

### *2011 Marine Unit*

*20 Community Events*

*292 Provincial Offences  
Notices*

*The Unit was dispatched  
to 427 Calls for Service*

*56 search and rescue  
responses*

*16 arrests*

*10 criminal code charges*

*77 street checks*

The Niagara Regional Police Marine Unit is a Transport Canada certified “accredited institution,” capable of providing operator and crew competency training and certifications to NRPS personnel and our external partner agencies. The service training officer certified over 20 NRPS and partner agency personnel in Marine Emergency Duties and an additional eight as coxswains in 2011.





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Two officers participated in national maritime security initiatives as contracted members on a 24/7 callout basis. One officer supported the RCMP Marine Security Emergency Response Team (MSERT) as a Tactical Rescue Diver and a second officer successfully completed the April 2011 U.S./Canadian **Shiprider** interdiction course hosted by the United States Coast at the Federal Law Enforcement Training Center located at Charleston, South Carolina. This officer will take part in directed U.S/Canadian interdiction initiatives in 2012.

A unique and highly specialized service provided by the Marine Unit in support of the Emergency Task Unit is called the **Tactical Support Group (TSG)**. Marine members provide perimeter containment and a variety of specialized tactical functions including breaching, sniper element, explosives disposal, and rappelling at high-risk incidents such as barricaded gunman calls or drug warrants. Marine members supported 33 tactical operations calls and 14 explosives disposal calls in 2011.



Marine Unit members provide underwater search and recovery services throughout the Region of Niagara and under contract with the Waterloo Regional Police Service. When not engaged in marine patrol, a diving operation or high-risk warrant, the team supports the Uniform Patrol function from mid October to mid April.



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### Underwater Search and Recovery Unit (USRU)



The NRPS **Underwater Search and Recovery Unit** provides the Niagara Region with a highly trained service capable of extending almost all aspects of the police function underwater on a 24-hour a day, 365 days a year basis. Duties of the USRU include assisting police investigators with the recovery of vehicles, vessels, aircraft, weapons, bodies and a variety of evidence that has found its way underwater by criminal or accidental means. The Unit supports the Explosive Disposal Unit with the recovery and render safe of underwater ordnance, marine markers and explosive devices. In an effort to protect the public and the many critical infrastructures within the Region, USRU members are certified in confined space entry, harbour searching, ship hull inspection, and explosives' recognition. Unit members actively participated with advisory committees and working groups to establish a collaborative mechanism to ensure public safety and security specific to the marine environment.



The USRU was required to perform 30 dive operations during the 2011 calendar year. These results included search and recovery operations of:

- 10 Body recoveries (including the rescue of a distraught male in February)
- 6 Vehicle recoveries
- 3 Vessel recoveries
- 5 Evidence searches



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### Legislative Requirements

The Underwater Search and Recovery Unit are governed by the Niagara Regional Police General Order 088. As well as conforming to the General Order, the Unit must also meet legislative requirements of the Occupational Health and Safety Act *Diving Operation Regulation* 629/94, *CSA Competency Standard for Diving Operations* Z275.4 and the Provincial Adequacy Standard for *Diving Operations (ER-009)*. Final competency auditing and commercial diver certification is completed by the Diver Certification Board of Canada (DCBC).

St. Catharines Standard  
Courtesy of St. Catharines Museum



S1970.6.4.12

**Joint Partnerships and Strategic Alliances:** The Niagara Regional Police USRU provides underwater recovery and aquatic forensic services on a contract basis to the St. Lawrence Seaway Management Corporation and the Waterloo Regional Police Service. In 2011 the U.S.R.U responded to Kitchener-Waterloo for 3 operational days of diving Resulting in the recovery of evidence required for a homicide arrest and a recovered stolen vessel.

### Emergency Task Unit

The **Emergency Task Unit (ETU)** is a fully operational Hostage Rescue Unit, capable of all functions from perimeter control and containment to hostage response tactics. As an accredited Hostage Rescue Team, the ETU is a small group of specialized officers. The Emergency Task Unit (ETU) is a fully operational Hostage Rescue Unit, capable of all functions from perimeter control and containment to hostage response tactics. As an accredited Hostage Rescue Team, the ETU is a small group of specialized officers. The ETU is a support unit with a broad mandate that assists and augments all operational areas within the Niagara Regional Police Service.



The ETU also assists and collaborates with other tactical units and investigative bodies to provide its services to provincial and national projects to stem such activities as organized crime, “biker” gangs, and “Guns & Gangs” enforcement initiatives. During 2011, the ETU responded to 126 calls for assistance from various NRPS Units.

The Provincial Adequacy Standards contained in the *Police Services Act* of Ontario mandates the requirements that police tactics/hostage rescue units must maintain. In 2011, not only did the Emergency Task Unit maintain a rigorous training program, it simultaneously trained two new members up to hostage rescue standards. In addition, the Unit provides V.I.P. security to the many internationally protected persons that visit the Niagara Region and Witness Protection services. Due to the E.T.U.’s training and expertise in search and rescue operations, they are often called to coordinate and assist in the search for missing or lost persons. The Unit continues to evolve and develop best practices in this highly dynamic field in order to provide high-risk support and services to units within the Service.



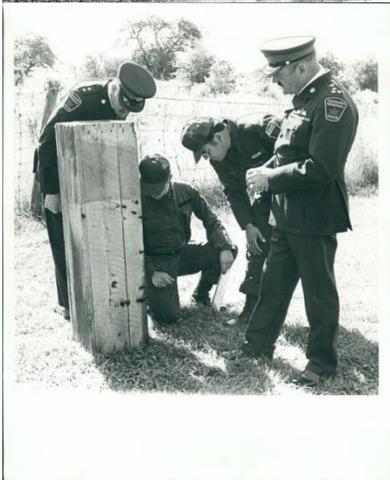
## 40<sup>th</sup> Anniversary Edition

### Emergency Task Units Calls for Service

VIP	Warrants	Armed / Barricaded Persons	Searches	Court Security/ Escorts	High Risk Arrests/K9 Tracks	Other
12	25	13	23	19	25	9

### Explosives Disposal Unit

The Unit consists of seven part-time members who undergo training in bomb disposal, electronics and post blast investigation at the Canadian Police College. Members attend monthly training, and various courses and workshops for advanced and recertification training. In 2011 Explosives Technicians participated in a minimum of 30 training days during which time members honed skills in tactical support options, Chemical, Biological, Radiological and Explosive (CBRE) devices, Render Safe Procedures and Electronics.



The focus of the unit is to be proactive, preparing ahead of time to deal with emerging threats. To ensure maximum preparedness the unit has established working relationships with other Niagara stakeholders (Fire, Ambulance), trains and maintains liaisons' with neighbouring EDU's in the USA and Canada.



## 40<sup>th</sup> Anniversary Edition

### Canine Unit

In 2011 the Niagara Regional Police Service **Canine Unit** continued to fulfill its mandate of supporting the operational function of the Service. The Unit now supports the Service by providing seven general canine teams, two narcotic detection canine teams, and two explosive detection canine teams.

#### 2011 Year End Statistics

Calls for Police Service Dogs	1,049
Number of Times Canines Used	748
Non-K9 Calls	874
Public Relations Demonstrations	12
K9 Successes	102
Arrests	121
Support Apprehension	97

#### Breakdown of Calls for Police Dog Services

Calls for Patrol Dogs	898
Calls for Narcotics Detection	143
Calls for Explosives Detection	8

#### Breakdown of Canines Used

Tracks	614
Open Searches	54
Building Searches	61
Evidence Searches	19

The Canine Unit provided a basic canine course during the spring and summer of 2011. In total, eight canine teams were trained for Kawartha Lakes Police Service, Peterborough Community Police Service, Buffalo Police Department and the Amherst Police Department and the Niagara Regional Police Service.

In mid December, Mako, a recently retired Police Service Dog developed a debilitating case of arthritis and had to be put down. Though retired and living with his police partner Constable Barry Wills, Mako was still on call for Explosive Detection duties.





## 40<sup>th</sup> Anniversary Edition

# Intelligence And Joint Forces Operations

### Guns, Gangs and Grows



In 2011 consistent enforcement of marijuana grow operations within the Niagara Region. The **Guns, Gangs and Grows Unit** attended at 51 marijuana grow operations in 2011, which resulted in the seizure of marijuana plants and other items. Seventeen of these operations involved outdoor grows. Of the remaining 34 indoor operations, police

During 2011 Police seized 10,214 marijuana plants in various stages of growth. The majority of these plants (3,339) were seized from a single location. Police also seized over 46 kilograms of dried marijuana during these investigations. The estimated street value of the total marijuana seized in 2011 is in excess of ten million dollars. (\$10,674,000).

*A total of 10,215 marijuana plants were seized in 2011.*

*The estimated street value of the marijuana seized in 2011 is in excess of ten million dollars.*

In January of 2011, the Guns, Gangs and Grows Unit along with members of the Morality Unit investigated and dismantled a large scale Methamphetamine productions lab in the Wainfleet area. Due to the size of the lab members of the O.P.P. Clandestine Lab Team and Clandestine Lab trained officers from neighbouring Police Services were requested to assist with the investigation. The initial examination of the lab and eventual dismantling of this large scale operation was carried out over a four day period. Many other agencies including the Wainfleet Fire Service, Regional HAZMAT team, EMS and the Office of the Fire Marshall were involved in different aspects of this joint operation. Several kilograms of suspected methamphetamine were seized from the property along with hundreds of gallons of hazardous waste that was produced in the lab and stored in various receptacles.

The level of organization, cooperation and support that was shown during this investigation was unprecedented according to the O.P.P. who has since adopted this investigation as a case study for the Clandestine Lab Course at the Ontario Police College.

Also in January of 2011 Police became involved in an investigation of a marijuana grow operation inside a residence in Niagara on the Lake. Police located approximately 76 marijuana plants inside the house and also seized a quantity of cocaine and over \$28,000 in currency.



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In May of 2011 police conducted an investigation into a residential marijuana grows operation in Niagara Falls. The investigation resulted in the seizure of 190 marijuana plants and over 57 pounds of dried marijuana. The estimated street value of the marijuana seized was in excess of \$300,000.00. In June of 2011, the Guns, Gangs and Grows unit began investigating a commercial marijuana grow operation that was contained within two greenhouses in the Pelham area. The investigation culminated over several months and resulted in the seizure of 3,339 marijuana plants valued at over 3 million dollars. In August of 2011 police executed a search warrant on a West Lincoln residence. The search yielded 1,162 marijuana plants in various stages of growth and also resulted in the seizure of approximately \$60,000.00 worth of growing equipment.



Between September and December of 2011, members of the Guns, Gangs and Grows Unit conducted 16 investigations relating to the production of marijuana. These investigations resulted in the seizure of over 1,500 marijuana plants, \$30,000 in currency and 15 firearms.

<u>Year</u>	<u>Grow Investigations</u>	<u>Plants Seized</u>
2007	54	17,675
2008	47	21,810
2009	62	15,560
2010	59	16,530
2011	51	10,215



## 40<sup>th</sup> Anniversary Edition

### Prescription Unit



Prescription opioids are a valuable medical tool for addressing severe pain. However, there is a high potential for addiction which causes the drugs to be misused/abused and diverted from their legitimate purposes.

The Niagara Region has been subject of some large scale diversion of pharmaceutical drugs. The results of these investigations showed the huge scope of the drug trafficking world and the frauds committed against the Province of Ontario.

The Niagara Regional Police Service has established a **new** Prescription Unit whose specific mandate would be to enforce the escalating problems that have been found to be associated to OxyCodone and other synthetic opiates. The Unit would concentrate on the misuse of prescriptions, double doctoring, prescription forgery, trafficking by unscrupulous physicians, aiding and abetting by unscrupulous pharmacists and pharmacy thefts & robberies.

Prescription drugs are being abused more than ever in our general population, with opioid pain relievers being reported as the most commonly used pharmaceutical drug in Canada (Canadian Alcohol and Drug Use Monitoring Survey, 2009). The use of prescription drugs for non-medical purposes is also a growing problem among our youth provincially and is listed as the third most commonly misused substance among Ontario students in grades 7-12 (OSDUHS 2009). Twenty-three percent of students in Grade 9-12 report using prescription drugs for non-medical purposes in the past year. Among these students, 74% reported their access of prescription drugs for non-medical purposes was from home.

Anecdotally, community partners such have identified this as a local issue and emerging trend. Local issues include increased crime, impairment, and overdose; as well as an increase in the use of multiple substances. Pharmacists and physicians have identified the over prescribing, “double-doctoring”, non-necessary use of prescription medications as issues in their practice

Rates will continue to increase without intervention as this is considered the easiest method to misuse substances due to the abundance in our community. A comprehensive, multi-pronged strategy has been implemented and encompasses not only targeting youth but the general population as well. The “four-pillar” approach for addressing substance abuse issues has been used. Various agencies, groups and community partners will be utilized to make the Niagara Region a better and safer place to live.

*Twenty-three percent of students in Grade 9-12 report using prescription drugs for non-medical purposes in the past year.*

*Among these students, 74% reported their access of prescription drugs for non-medical purposes was from home.*



## 40<sup>th</sup> Anniversary Edition



### PAVIS Unit

The Niagara Regional Police Service has been part of a multi-agency PAVIS grant funding initiative known as the “Provincial Anti-Violence Intervention Strategy” with the Ministry of Community Safety and Correctional Services.

Targeting criminal activity is a fiscally expensive, yet a worthwhile venture. The goal of the Niagara Regional Police Service is to take a more aggressive approach towards dealing with issues that arise with guns and gangs. Efforts to achieve that goal will centre on programs to educate the community, particularly school-aged youth with regards to street gang activity, forming partnerships and developing investigative contacts with Community Organization Groups, Schools and School Boards, the Canadian Border Security Agency, Border Enforcement Security Taskforce, the Crown Attorney’s Office and the Probation Office.

The Niagara - PAVIS Team will focus its energy towards reducing illegal gang, drug and weapons activities in the Niagara Region by stressing intervention, prevention, enforcement and community mobilization.

The Niagara - PAVIS Team will consist of officers who are deployed in both uniform and plainclothes in areas that are identified as “hotspots” within the Niagara Region. Their deployment will be based on daily analysis of crime trends identified by the analyst.



### Biker Enforcement Unit

The Niagara Regional Police Service Biker Investigations Unit is part of the Provincial Biker Enforcement Unit – Organized Crime Section. The Ontario Provincial Police are the lead agency.

The objective of this Unit is to monitor the activities and movements of outlaw motorcycle gang members, their support clubs and other associates within the Region of Niagara and elsewhere in the Province of Ontario.

Currently, the Hell’s Angels chapter is no longer found in the Niagara region. The numbers of full time members is far below the required number to be an active chapter. The clubhouse has been severely impacted with several arrests of Hell’s Angel members recently, which has impacted the Niagara Chapter’s status. The charter has been revoked in our Region.



### Provincial Weapons Enforcement Unit (PWEU)

The Niagara Regional Police Service is part of the Provincial Weapons Enforcement Unit of which the Ontario Provincial Police is the lead agency. The Provincial Weapons Enforcement Unit identifies persons involved in the illegal movement of firearms and takes enforcement



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action. It should be noted that the illegal movement of firearms also includes the offences of Smuggling, Trafficking and simple Possession of “Crime Guns”.

The Provincial Weapons Enforcement Unit is based on a collaborative and Intelligence Jurisdictional policing model and is staffed by members of municipal police services and members of the OPP strategically located throughout the Province.



### Provincial Anti-Terrorism Section

The Niagara Regional Police Service is part of the Provincial Anti-Terrorism Branch (PATB), of which the Ontario Provincial Police is the lead agency. There are several law enforcement agencies which include RCMP, Toronto, York Regional, Peel Regional, Ottawa, Hamilton, London and Windsor Police Services. The Unit works very closely with members of the U.S. Intelligence community in addressing threats of terrorism.

As a border community, Niagara is a strategic site for human smuggling and transport of terrorist-related contraband to and from the United States. The primary objective of this Unit is to conduct investigations on individuals and organized crime groups involved in terrorism-related activities.

### Niagara Integrated Proceeds of Crime (I.P.O.C.)

The Niagara Regional Police Service has two members seconded to this unit which has a mandate to investigate money laundering activities and gather evidence to support the identification of items as proceeds of crime or offence related property, and to seize and restrain these items for eventual forfeiture to the Crown.

The Niagara IPOC unit was involved in three (3) major projects during 2011. Two (2) of them involved the sale of narcotics and the other was a major human trafficking operation that was dismantled. Twenty one (21) other new investigations were opened with the bulk involving drug investigations. These investigations involved the seizing of five (5) vehicles and two (2) residences within our Region. Also seized were several thousand dollars in





## 40<sup>th</sup> Anniversary Edition

cash and numerous items seized that eventually were forfeited to the Crown. Niagara IPOC assisted several other units within the RCMP as well as the CBSA. Several Proceeds of Crime investigations are continuing through the court system and are expected to be resolved in 2012.

### Border Enforcement Security Task Force (BEST)

The Niagara Regional Police Service is a partner with the Border Enforcement Team. The team is led by United States Immigration and Customs Enforcement (ICE).

BEST provides an operating platform for SAC Buffalo to establish co-located operational/investigative law enforcement and with the authorities to identify and dismantle criminal organizations on both sides of the Canadian / US Border. The Border Enforcement Security Task Force has been involved in numerous cross border investigations resulting in the seizure of illegal firearms, illegal drugs, ecstasy tablets and monies, which has resulted from great working relationships and partnerships. The Niagara Regional Police Service is in its third year term with Border Enforcement Security Task Force (BEST).





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### Court Services



Court Services has an authorized complement of 70 full-time members and 10 part-time members composed of Police Officers, Special Constables, Office Clerks and Cadets. The core responsibilities of the Unit are Courthouse Security, Court Escort (transportation and prisoner management and safety), Document Service and File Management (preparation and disclosure of court-related

documents). On a daily basis members interact with representatives from the two Regional Crown Attorneys' Offices, the Judiciary, the local bar association, victim services organizations, and the Ministry of the Attorney General Court Services Branch.

#### Total Prisoner Management by Type of Court and Month

Month	St. Catharines & Niagara Falls				Welland			Fort Erie		
	Adult Court	Bail Hearing	YOA Court	Video Remand	Adult Court	Bail Hearing	YOA Court	Adult Court	Bail Hearing	YOA Court
January	5,418	2,558	532	2,850	785	N/A	84	294	N/A	53
February	4,630	2,402	408	2,662	909	N/A	105	324	N/A	61
March	5,034	2,901	511	2,840	519	N/A	52	411	N/A	63
April	5,372	3,019	562	2,663	875	N/A	93	245	N/A	39
May	4,726	2,860	414	2,448	1,038	N/A	106	267	N/A	65
June	5,831	2,746	615	2,847	1,198	N/A	135	248	N/A	93
July	5,410	2,361	476	2,594	1,009	N/A	116	213	N/A	71
August	6,056	2,926	400	3,069	1,110	N/A	124	222	N/A	67
September	5,945	2,785	518	2,940	1,004	N/A	100	183	N/A	45
October	5,074	2,519	472	2,119	978	N/A	69	240	N/A	40
November	5,092	2,422	421	2,306	1,474	N/A	131	259	N/A	61
December	4,635	2,159	359	2,025	914	N/A	110	119	N/A	35
<b>Subtotal</b>	<b>63,223</b>	<b>31,658</b>	<b>5,688</b>	<b>31,363</b>	<b>11,813</b>	<b>N/A</b>	<b>1,225</b>	<b>3,025</b>	<b>N/A</b>	<b>693</b>
<b>Total Cases</b>	<b>131,932</b>				<b>13,038</b>			<b>3,718</b>		
	<b>Adult</b>	<b>Bail</b>	<b>YOA</b>	<b>Video</b>						
	<b>78,061</b>	<b>31,658</b>	<b>7,606</b>	<b>31,363</b>						
<b>TOTAL:</b>	<b>148,688</b>									

*The Niagara Regional Police processed 148,688 cases through our Courts in 2011.*

*All Bail Hearings take place in St. Catharines, with the exception of Video Remand at the Niagara Detention Centre.*



## 40<sup>th</sup> Anniversary Edition

### Police Training

The Training Unit is tasked with developing courses and providing instruction to all members (Sworn and Civilian) for the Niagara Regional Police Service, as well as providing specialized training to the Niagara Parks Police, Canada Border Services Agency, and Brock University Security. Training is provided by staff instructors and, at times, augmented by Instructors of the Ontario Police College, CISO and guest instructors. The delivery of training at the Center of Excellence is divided into a number of areas: Ministry mandated courses, Recruit Level Training, Cadet Training, Special Constable Training, Regular In-Service Training, Auxiliary Training and Specialized Training.



#### Training Facility

The **Centre for Policing and Community Safety Studies** is located at 300 Woodlawn Road, (Niagara College) Welland, Ontario. It serves as the training facility for the Niagara Regional Police Service. Included in the facility are classrooms, a training room, a computer training room, indoor firing range, close quarter battle-house and the NRP Video Unit.

#### Indoor Range

Located within the Centre for Policing and Community Safety Studies is a 25-yard firearm range with movable targets controlled from an operator's booth. The indoor range is utilized for training and qualification with a variety of weapons in varied light conditions. Annually, the firearms training staff trains over 700 officers (including those from the Niagara Parks Police) in the use of handguns and shotguns.



#### Close Quarter Battle-House (CQB) Room

The room is used to teach and assist in maintaining officer decision-making skills in all areas where force may be used. As well, this room is a live fire tactical room and is used on a continuing basis along with specialized training units such as the Emergency Team Unit.

#### 2011 In-Service Training

The Training Unit continues to adopt the twice a year re-qualification to meet the Ministry standards. Instructors must determine and establish that the member who is either in a uniform or in an investigative position meets Ministry standards in **both** the Use of Force and Firearm Training within the required 12 month period.





## 40<sup>th</sup> Anniversary Edition

### Recruiting

The Recruiting Unit is comprised of one Sergeant, two Constables and a civilian member. The Niagara Regional Police continued to utilize practices from previous years in order to streamline the hiring process and make it more efficient for both the Unit and candidates in their application process.



In 2011 the Recruiting Unit received 694 applications for the position of Police Constable. While there still is a high interest in policing as a profession, the challenge in Niagara, and the rest of the country, is finding the best candidates. This past year saw a change in recruiting practices, the unit attended fairs across the province as per usual. The unit expanded the community partners and provided presentations at multicultural centres as well as private colleges and local Universities on a regular basis. This was an attempt to recruit people from diverse communities in accordance with our 2010-2012 Business Plan. The Niagara Regional Police Service was also an instrumental partner in the first ever joint service Women in Policing symposium. This was a daylong event that provided information for potential female applicants as well as a question and answer period and an opportunity to practice the physical component pre applicant testing. Other services involved were Peel, OPP, RCMP, Hamilton and us. The success of this event has provided the foundation for the event to be held annually.

*In 2011 the Service hired 15 Cadets and an additional 3 currently serving officers from other police services in Ontario.*

The past year was successful in the implementation of different advertising avenues. The unit created and distributed new postcards. This feature displays different aspects of the Niagara Regional Police Service and the minimum qualifications to apply as well as referral to the website. With the assistance of the forensics unit, the Recruiting Unit was able to distribute 2 new styles of posters in attempts to create an image that the public and candidates will familiarize themselves with as the Niagara Regional Police Recruiting Unit. The Recruiting Unit worked with the video unit to put the finishing touches on a new Recruiting video. The video has now been added to the public website as well as You Tube. The Recruiting Unit is currently awaiting delivery of a new “wrapped” van that should assist in the intended branded advertising.

In 2011 the Service hired 15 Cadets and 3 currently serving officers from other services in Ontario. The Unit also kept itself busy with assisting in the hiring of 13 new auxiliary officers and 6 Special Constables. The Recruiting Unit not only helped out with the information nights of the auxiliary unit, but assisted in the interviews and assumed all background investigations. The Recruiting Unit is trying to provide improved linkage within the auxiliary unit and Special Constable Unit to identify future candidates for the service. Of the cadets/officers hired 7 were female which was a goal if the unit and the service to increase the female percentage to be more in line with the provincial average. The age spectrum spread from 23 to 45. NRPS is still attempting to hire candidates that are diverse to be more representative of the community we serve. This strategy will be more evident in years to come.

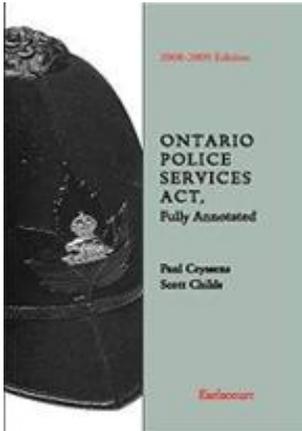
The Recruiting Unit has adopted a more approachable recruiting practice in accommodating people who wish to personally discuss their application or hiring process in general.





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### Professional Standards



The **Policing Standards Unit** serves to protect both the integrity of the Niagara Regional Police Service and the reputation of the Office of Chief of Police by conducting thorough and objective investigations into complaints that relate to organizational policies, the services provided and alleged member misconduct. In addition, members of the Policing Standards Unit, comprised of an Inspector, four Detective Sergeants and an administrative assistant, are entrusted to complete special investigations that may be directed by the Chief of Police. In collaboration with members of the District Detective Offices, members of the Unit are also responsible for the investigation of criminal offences alleged to have been committed by members in circumstances where the mandate of the Province of Ontario Special Investigations Unit (SIU) has not been invoked.

Public Complaint Summary	2011
Unsubstantiated	35
Frivolous, Vexatious or Bad Faith	10
Over Six Months of Age	7
Withdrawn	11
Abandoned by Complainant	1
Other – No investigation (auth: OIPRD)	21
No Further Action Taken	1
Request for Review	10
Informal Resolution	4
Disposition Without Hearings Failing Informal Resolution	0
Pending Investigations	10
<b>Total Number of Public Complaints</b>	<b>109</b>
<b>Complaint to Officer Ratio</b>	<b>1 : 6.6</b>

The SIU is a civilian government agency that investigates incidents involving police officers and members of the public that have resulted in serious injury or death. In these circumstances, the Inspector in charge of the Policing Standards Unit fulfils the role of liaison between the Service and SIU. Consistent with the provisions of the *Police Services Act*, members of the Policing Standards Unit conduct independent investigations (commonly known as “Section 11” investigations) into matters that have drawn the jurisdiction of the SIU. “Section 11” investigations are conducted for the purpose of reviewing the policies of or services provided by the police force and the conduct of its officers. Findings are to be shared with the Police Services Board after the results of the SIU investigation are reported to the Attorney General.



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2011

Budget

ACTUAL VS. BUDGET EXPENDITURES

Expenditure	Budget	Actual
Personnel Costs	116,724,875	119,997,067
Administrative Expenses	1,904,579	1,481,833
Materials, Supplies and Utilities	4,648,793	4,415,361
Repairs and Maintenance	2,059,533	1,807,683
Purchased Services and Other Operating Expenses	3,240,388	3,334,847
Financial Expenditures	3,371,000	3,439,817
Capital Equipment and Renovations	679,837	315,918
Inter-functional Transfers	9,194,107	9,133,140
<b>Total Gross Expenditure</b>	<b>141,823,112</b>	<b>143,925,666</b>

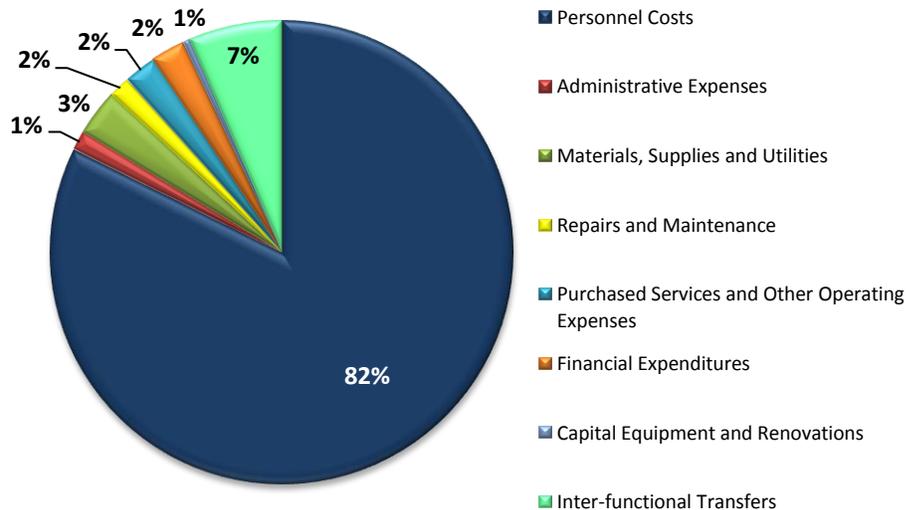
BUDGET VS. ACTUAL RECOVERIES AND REVENUE

Recovery or Revenue Description	Budget	Actual
Recoveries	(1,110,181)	(1,137,723)
Ontario/Canada Specific Grants	(3,695,561)	(3,540,734)
Fees and Service Charges	(6,397,271)	(7,010,664)
Other Revenue	(1,293,166)	(1,368,533)
Transfers from Other Funds	(2,267,910)	(2,617,910)
<b>Total Recoveries and Revenues</b>	<b>(14,764,089)</b>	<b>(15,675,564)</b>

BUDGETED VS. ACTUAL COST OF POLICING

	Budgeted	Actual Cost
	<b>127,059,023</b>	<b>128,250,102</b>

Budget Breakdown in Percent





## 40<sup>th</sup> Anniversary Edition

### Human Resources



St. Catharines Standard  
Courtesy of St. Catharines Museum

*A City of St. Catharines Police Staff Sergeant actually replacing his shoulder patch on the eve of the inauguration of the Niagara Regional Police Force.*

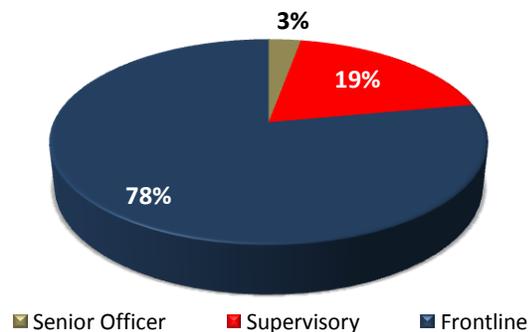
The Human Resources Unit continues to support the mission, values and beliefs of the Niagara Regional Police Service by providing effective administrative services in the areas of staffing, career development, benefits, labour and employee relations, employee information systems, health and safety, wellness, disability management, and job classification.

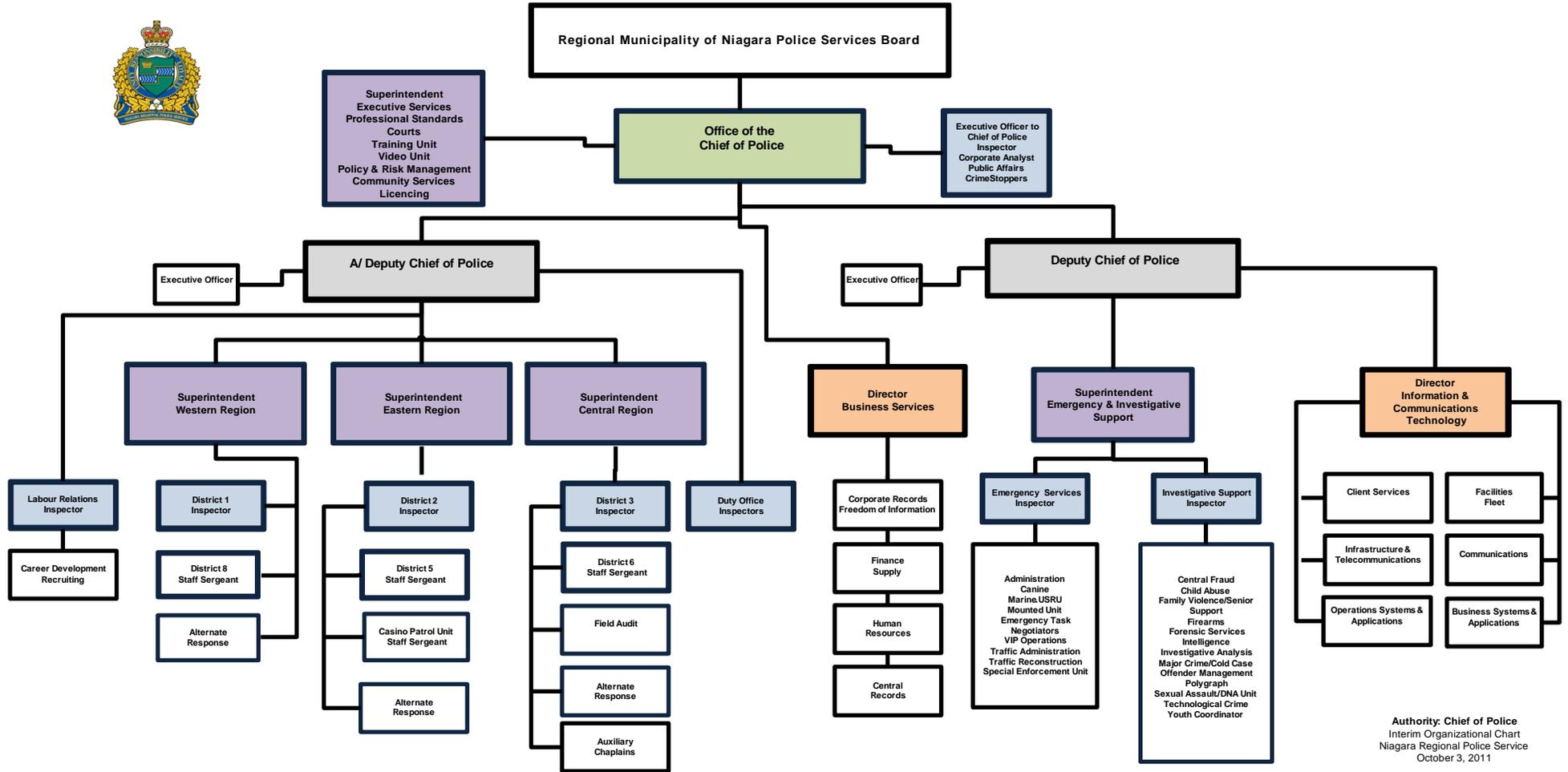
The early part of 2011 saw the resolution of the Joint Job Evaluation and Pay Equity processes for the civilian members of both the Niagara Region Police Association and the Senior Officers Association. Implementation of the arbitrated results for the NRPA and maintenance of the job classification system continued to be the focus in 2011 and will continue in 2012.

2011 Actual Staffing Levels			
Uniform	Strength	Civilian	Strength
Chief of Police	1	<b>Senior Officers</b>	
Deputy Chief of Police	1	Chief Administrative Officer	1
Superintendent	5	Director	2
Inspector	13	Manager	9
Staff Sergeant	26	Executive Assistant	6
Sergeant	109		
Constable	547	<b>NRPA Members</b>	302
<b>Total:</b>	<b>702</b>		<b>320</b>

Retirements			
	2009	2010	2011
<b>Uniform</b>	21	20	16
<b>Civilian</b>	3	6	6
<b>Total Retirements</b>	<b>24</b>	<b>26</b>	<b>22</b>

Percent Sworn Member by Rank Type





Authority: Chief of Police  
 Interim Organizational Chart  
 Niagara Regional Police Service  
 October 3, 2011



# Exemplary Service Awards

## Senior Officers

**Chief of Police Wendy E. Southall**

*Executive Assistant Shelley Jesik*

**Deputy Chief Joe Matthews**

*Executive Assistant Vickie Boston*

**A/Deputy Chief Carl Scott**

*Executive Assistant Evelyn Barkley*

## Superintendents

**Superintendent Bryan McCulloch**

**Superintendent Clifford Sexton**

**Superintendent Geoffrey Skafffeld**

**Superintendent Robert Wright**

## Inspectors

**Inspector George Bench**

**Inspector Desmond Carter**

**Inspector Christopher Cincio**

**Inspector Richard Coulis**

**Inspector Daniel D'Amico**

**Inspector Brett Flynn**

**Inspector Joseph Garvey**

**Inspector Lorne Lillico**

**Inspector James McCaffery**

**Inspector Scott McLean**

**Inspector Mark McMullen**

**Inspector George Ravenek**

## Directors

**Akram Askoul**

**Monika George**

## Senior Civilian Personnel

**Carol Berry**

**Lisa Didonato-Dechellis**

**Paul Divers**

**Chris Fisher**

**Fran Garvey**

**Anne Hepplewhite**

**Linda Jerome**

## Police Services Board Award of Excellence

Staff Sergeant Joe MAGGIOLO

## Police Services Board Commendations

Luciano ARDIZZONE

Michael HASKINS

Siegried LAST

Paul PALDUS

Tamara BENI

Robert KONKLE

Hiroshi OUCHI

Scott WOLFE

## Chief of Police Award

Staff Sergeant David HUNTER

## Chief of Police Commendation

Constable Christopher ELLIOTT

Constable Larry CAVASIN

Constable Jeff JOHNSTONE

Constable Terry MARINO (O.P.P.)

Constable Matthew CATHERWOOD

Constable David CLARK

Constable Larry MANEY

Constable Shawn WILKERSON

Mr. Jonathan ELLIOT

## Forty Year Exemplary Service Bar

Staff Sergeant Douglas BROOKS

## Thirty Year Exemplary Service Bar

Deputy Chief of Police Joe MATTHEWS

Inspector Scott MCLEAN

Staff Sergeant David HUNTER

Sergeant Mark DIRISIO

Constable Richard DISIMONI

Constable Brian ELLIOTT

Constable Ronald HRCAK

Constable Craig RUDLING

Constable Michael WAGNER

## Twenty Year Exemplary Medal

Staff Sergeant David SAWYER

Staff Sergeant Cindy WHITE

Sergeant Craig LABAUNE

Sergeant Jason NESBIT

Sergeant Clifford PRIEST

Constable Angelo BLANCATO

Constable Jeffrey CROSS

Constable Paul DAY

Constable Danny DE ANGELIS

Constable Margaret DEVINE

Constable Kelly deVRIES

Constable Patricia DISIMONI

Constable Linda HADAY

Constable Shannon MCCURDY

Constable Tammy MORDEN

Constable Duane PARDOE

Constable Debera SMITH

Constable Yvette ST. GERMAINE

Constable Vitantonio STEA



## Niagara Regional Police Service Civilian Pin

### 30-Year Service Pin

Elizabeth FABIANO  
Judith KEEP  
Tracey TAYLOR  
Reginald MALOTT  
Fran GARVEY

### 20-Year Service Pin

Veronica GOURLEY  
Lori Shafley  
Bruce ANDERSON

## Regional Municipality of Niagara Police Services Board and Staff

Henry D'Angela, Chair  
Todd Shoalts, Vice-Chair

### Board Members

Vance Badawey  
Gary Burroughs  
Robert Marshall  
Vaughn Stewart

### Board Staff

Deb Morton, Executive Director  
Dawn Cichocki

## Police Service Chaplains

Father Brian Bevan  
Reverend Clive Page  
Reverend Jennifer Anderson  
Reverend Gerard Power  
Reverend Gary Page

## Retirees

### Police

#### Superintendent

Scott KENNEY  
Brent SYMONDS

#### Sergeant

Ian CAMERON  
Robert GLEN  
Peter GRIVICH  
John KENNEDY

#### Inspector

David JASTRUBECKI  
Brian RICHARDSON

#### Constable

Stephen BALLARD  
Robert BLANEY  
Robert COTE  
Martin FORSTER

#### Staff Sergeant

Terry REESE

Kevin HISCOE  
Gordon HORNE  
Thomas LEPPERT  
Robert SMART

### Civilian

Jane ELSON  
Dianne STEVENSON  
Sharon WRIGHT

Shari O'BRIEN  
Sherry WATKINSON

Marg RICHARDSON  
Thomas WOGAN

## Officers of the Year Award

**1 District** Constable Tim SVIERGULA

**2 District** Constable Matthew POULI

**3 District** Constable Amber GAUTHIER

**5 District** Constable Michael SMITH

**6 District** Constable Sandy MACKAY

**8 District** Constable David THIESSEN

**Casino** Constable Ronald REECE

**Community Policing Award** Constable Mark NEUFELD (Badge #9373)

**Traffic Safety Leadership Award** Constable John DIMARTILE

**Executive Services** Constable Dan DeANGELIS

**Investigative Support** Sergeant Terry THOMSON

**Emergency Services** Constable Todd LANZ

**Court Services** Sergeant Tom TROJAN

**Business Services** Constable Ralph MALCOLM

**Auxiliary Unit** Auxiliary Constable Samuel JACKSON

## Related Awards

**Marion Gayder Award** Lilliane PREVOST  
(Senior Officers' Association Award)

**Media Award** Rod MAWHOOD, 610 CKTB



*40<sup>th</sup> Anniversary Edition*

*40<sup>th</sup> Anniversary Celebration, February 26, 2011, St. Catharines*





*40<sup>th</sup> Anniversary Edition*

*40<sup>th</sup> Anniversary Celebration, Lincoln and Welland Regiment Armoury*





## *Service Directory*

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### **Headquarters**

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Tel. 905-688-4111

### **No. 1 District, Western Region**

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Tel. 905-688-4111

### **No. 2 District, Eastern Region**

4343 Morrison Street, Niagara Falls, ON L2E 6Z9  
Tel.: 905-688-4111

### **No. 3 District, Central Region**

5 Lincoln Street, Welland, ON L3C 5H9  
Tel. 905-735-7811

### **No. 5 District, Eastern Region**

650 Gilmore Road, Fort Erie, ON L2A 5M4  
Tel. 905-871-2300

### **No. 6 District, Central Region**

501 Fielden Avenue, Port Colborne, ON L3K 4T9  
Tel. 905-735-7811

### **No. 8 District, Western Region**

45 Clarke Street, Grimsby, ON L3M 1Y5  
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### **Visit our Website**

[www.nrps.com](http://www.nrps.com)

### **Editor-in-Chief**

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Corporate Analyst

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Geoff Holmes  
Video Producer

### **Photo Credits**

St. Catharines Standard  
*Courtesy of the St. Catharines Museum*  
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Artista Design and Print Inc.